![Lincolnshire County Council - Working for a better future]

County Offices
Newland
Lincoln
LN1 1YL

18 May 2016

Overview and Scrutiny Management Committee

A meeting of the Overview and Scrutiny Management Committee will be held on **Thursday, 26 May 2016 at 10.00 am in Committee Room One, County Offices, Newland, Lincoln, LN1 1YL** for the transaction of the business set out on the attached Agenda.

Yours sincerely

Tony McArdle
Chief Executive

Membership of the Overview and Scrutiny Management Committee (17 Members of the Council and 4 Added Members)

Councillors   P J O'Connor   (Chairman),   Mrs A M Newton   (Vice-Chairman), C J T H Brewis, A Bridges, Mrs J Brockway, M Brookes, P M Dilks, R L Foulkes, A G Hagues, A J Jesson, C E D Mair, C E H Marfleet, Mrs M J Overton MBE, R B Parker, C L Strange, Mrs C A Talbot and R Wootten

Added Members

Church Representatives: Mr S C Rudman and Mr P Thompson

Parent Governor Representatives: Mrs P J Barnett and Dr E van der Zee

OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE AGENDA
THURSDAY, 26 MAY 2016

Democratic Services Officer Contact Details

Name: **Cheryl Hall**

Direct Dial   **01522 552113**

E Mail Address   cheryl.hall@lincolnshire.gov.uk

Please note: for more information about any of the following please contact the Democratic Services Officer responsible for servicing this meeting

- Business of the meeting
- Any special arrangements
- Copies of reports

Contact details set out above.

All papers for council meetings are available on:
www.lincolnshire.gov.uk/committeerecords

OVERVIEW AND SCRUTINY
MANAGEMENT COMMITTEE
28 APRIL 2016

PRESENT: COUNCILLOR P J O'CONNOR (CHAIRMAN)

Councillors C J T H Brewis, Mrs J Brockway, M Brookes, P M Dilks, A G Hagues, A J Jesson, C E D Mair, Mrs M J Overton MBE, R B Parker, C L Strange and R Wootten.

Added Members

Church Representatives: Mr S C Rudman.

Parent Governor Representatives: Dr E van der Zee.

Officers in attendance:-

Simon Evans (Health Scrutiny Officer), Cheryl Hall (Democratic Services Officer), Judith Hetherington Smith (Chief Information and Commissioning Officer), Tracy Johnson (Senior Scrutiny Officer), David Powell (Head of Emergency Planning), Daniel Steel (Scrutiny Officer) and Nigel West (Head of Democratic Services and Statutory Scrutiny Officer).

79   APOLOGIES FOR ABSENCE/REPLACEMENT MEMBERS

Apologies for absence were received from Councillors: A Bridges, R L Foulkes, C E H Marfleet, Mrs A M Newton, Mrs C A Talbot and Added Members: Mrs P J Barnett and Mr P Thompson.

An apology for absence was also received from Richard Wills (Executive Director of Environment and Economy).

80   DECLARATION OF MEMBERS' INTERESTS

No interests were declared.

81   MINUTES OF THE MEETING HELD ON 24 MARCH 2016

RESOLVED

That the minutes of the meeting held on 24 March 2016 be approved and signed by the Chairman as a correct record.

82   CHAIRMAN'S ANNOUNCEMENTS

The Chairman was pleased to report that the defibrillator for County Offices, which was requested by the Committee, had now been fitted in the Reception area.

The Chairman advised that he had attended the meeting of the Executive on 5 April 2016, when the item on the 'Review of the Council's Home to School Transport Policy in relation to Discretionary Grammar School Transport – Final Report' was discussed. It was noted that the Chairman of the Task and Finish Group, alongside the Chairman of the Children and Young People Scrutiny Committee, presented the report to the Executive. Two Members of the Task and Finish Group who had alternative views were also invited to speak on the item.

83   CONSIDERATION OF CALL-INS

The Committee was advised that no Call-Ins had been received.

84   PROPOSALS FOR SCRUTINY REVIEWS

The Committee was advised that no proposals for Scrutiny Reviews had been received.

85   CONSIDERATION OF COUNCILLOR CALLS FOR ACTION

The Committee was advised that no Councillor Calls for Action had been received.

86   OVERVIEW AND SCRUTINY ANNUAL REPORT

The Committee considered a report by the Head of Democratic Services and Statutory Scrutiny Officer, which provided Members with the opportunity to discuss the contents of the draft Overview and Scrutiny Annual Report for 2015/2016.

It was reported that an Overview and Scrutiny Annual Report was prepared every year for consideration at the County Council's Annual General Meeting. This year's report followed the format of the previous year in highlighting the key aspects of overview and scrutiny work undertaken during 2015/2016. A copy of the draft document was appended to the report.

Members were provided with the opportunity to discuss the report, and some of the points highlighted included the following:

- It was confirmed that the draft report had been emailed to all Members on the Committee on 22 April 2016. It was suggested that the relevant sections were finalised with the relevant scrutiny chairmen and then the final draft of the report be emailed to the Committee for final comments;
- Officers agreed to explore whether scrutiny committees could refer directly to meetings of the County Council;

- More emphasis should be placed on 'looking ahead' for each scrutiny committee and therefore the relevant scrutiny chairmen were asked to make the necessary amendments;
- A Member commented that the County Council should set its priorities through its Annual Report/Council Business Plan, prior to setting the County Council Budget;
- It was suggested that reference should be made within each section to the relevant performance indicators;
- It was also suggested that reference should be made within each section to the current, and future, financial challenges.

RESOLVED

(1)   That the comments made in relation to the Draft Overview and Scrutiny Annual report for 2015-16 be noted.

(2)   That the relevant scrutiny chairmen be requested to finalise their respective sections, prior to the final draft being emailed to Members of the Scrutiny Committee for final comments.

(3)   That the Overview and Scrutiny Annual Report 2015-16, as amended and in accordance with any comments made, be submitted to the meeting of the County Council on 20 May 2016 for final approval.

87   UPDATE ON REVIEW OF SCRUTINY WORKING GROUP

The Committee received a verbal update from the Head of Democratic Services and Statutory Scrutiny Committee on the Review of Scrutiny Working Group.

Members were advised that the focus of the Working Group was still on the relationship between Executive and Scrutiny, and in particular what a good relationship should look like.

It was noted that a visit to Boston Borough Council had been carried out by two Members of the Working Group and the notes from the visit would be considered by the Working Group at the meeting during the afternoon of 28 April 2016. A visit would also be arranged for City of Lincoln Council following its Elections in May 2016.

It was also noted that two Members of the Executive were scheduled to attend and to contribute to the afternoon's meeting of the Working Group.

RESOLVED

That the verbal update on the Review of Scrutiny Working Group be noted.

88   <u>OVERVIEW AND SCRUTINY WORK PROGRAMME</u>

Consideration was given to a report which enabled the Committee to consider both its own work programme and the work programmes from the scrutiny committees for 2016.

<u>Overview and Scrutiny Management Committee</u>

It was suggested that the Committee received an update on the progress with the County Council's Budget for 2016/17, in particular the impact of the budget reductions on each service area. Further to this, it was suggested that a workshop was arranged for the Committee covering this matter.

Concerns were raised over the possibility of the item on the Review of Financial Performance 2015/16 not being ready for June 2016. It was suggested that the Chairman be requested to send an email to the Executive Director of Finance and Public Protection expressing the Committee's concerns and ask what the implications would be of not producing the budget outturn in June 2016.

<u>Adults Scrutiny Committee</u>

There was one change to the work programme:

The item on the Outcomes from the Care Quality Commission Inspection of Lincolnshire Partnership NHS Foundation Trust would now not be considered by the Adults Scrutiny Committee on 25 May 2016. However, it was noted that this matter would be considered by the Health Scrutiny Committee for Lincolnshire on 18 May 2016.

A Member referred to the section on the Adults Scrutiny Committee in the Overview and Scrutiny Annual Report, specifically where it referred to the Committee being reassured that 65% of residential and nursing homes in Lincolnshire had been rated as good. Following a discussion, it was agreed that this section would be re-drafted as it implied that the Committee was content with 35% of Lincolnshire's residential and nursing homes not being rated as 'good' and this was not the case.

<u>Children and Young People Scrutiny Committee</u>

Members were advised that at the meeting scheduled to be held on 27 May 2016 the Committee would be considering a report to the Executive Councillor for Adult Care and Health Services, Children's Services, which would invite her to make a decision on the Grammar School Transport Scrutiny Review recommendation. The Executive Councillor was scheduled to take her decision on which option to accept on 3 June 2016.

In response to a question on the Committee's interest on enforced academisation, Members were advised that the Vice-Chairman would raise this issue at its next scheduled agenda planning meeting. The Committee expressed its dissatisfaction in this Government proposal and suggested that all Councillors received a briefing on it.

Further to this, it was suggested that an officer from the Communications Team should be present at the meetings of the Overview and Scrutiny Management Committee, as they could publicise the proactive work of the Committee. The Chief Information and Commissioning Officer agreed to take this forward.

Community and Public Safety Scrutiny Committee

There was one change to the work programme.

The 'Lincolnshire Fire and Rescue Integrated Risk Management Plan' would now be considered by the Committee at its meeting on 13 July 2016. It was noted that this was owing to the public consultation not ending until late May and to allow enough time to analyse the response.

It was noted that a policy development scrutiny pre-engagement item on 'Assuring Sustainability of the Lincolnshire Archive and the Future of the Heritage Services' had been arranged for the meeting on 1 June 2016.

It was requested that all Councillors received a copy of the report, via email, on the 'Lincolnshire Association of Local Councils', which was due for consideration at the meeting on 1 June 2016.

Economic Scrutiny Committee

There were no changes to the published work programme.

Environmental Scrutiny Committee

There were no changes to the published work programme.

Flood and Drainage Management Scrutiny Committee

There was one change on the work programme:

- The Disaster Management Update scheduled for the meeting on 13 May 2016 from Emergency Planning would be considered at a future meeting.

It was noted that two working groups were planned on the following:

- River Steeping – working with the Environment Agency to consider modelling on the river following concerns of local residents;
- Anglian Water involvement in the planning process; to consider the best approach to make representation to government supporting changes to the statutory consultee planning application process.

A Member referred to an issue which had recently been discussed at North Kesteven District Council scrutiny committee in relation to Anglian Water. It was agreed that the relevant Scrutiny Officer would locate the minutes of the meeting for further information.

6
OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE
28 APRIL 2016

Health Scrutiny Committee for Lincolnshire

There were no changes to the work programme.

Members were advised that the Quality Accounts Working Group had now met on two occasions this year, and had prepared statements on the draft Quality Accounts of (1) Lincolnshire Community Health Services NHS Trust; (2) Lincolnshire Partnership NHS Foundation Trust; and (3) Northern Lincolnshire and Goole NHS Trust.

A further meeting of the Working Group was scheduled to be held on 3 May 2016 and would consider the draft Quality Accounts of (1) the East Midlands Ambulance Services NHS Trust and (2) Peterborough and Stamford Hospitals NHS Foundation Trust.

The Vice-Chairman of the Committee thanked the Health Scrutiny Officer for his hard work on the quality accounts process.

In response to a question, Members were advised that the consultation for Lincolnshire Health and Care would commence later on in 2016, possibly October/November. The Vice-Chairman advised that the Committee would receive a briefing on Lincolnshire Health and Care on 18 May 2016 and advised that Members of the Overview and Scrutiny Management Committee were welcome to attend.

Further to this, a discussion took place regarding Delayed Transfers of Care and it was agreed that all Members of the Overview and Scrutiny Management Committee should receive, via email, the most recent report on this topic for their information.

Highways and Transport Scrutiny Committee

There were no changes to the work programme.

It was noted that the first meeting of the Winter Maintenance Working Group was scheduled to take place on 9 May 2016.

A number of concerns were raised regarding the changes to the contracts for the cutting of grass verges and footpaths. Members were advised that this service was now being brought back in-house and district/parish councils had been served notice.

In relation to the listed item on 'Parking on Footpaths / Pavements', it was queried whether the County Council would approach the Police regarding law enforcement and it was agreed that the Chairman would raise this question at the meeting on 13 June 2016.

Members raised concerns regarding the recent changes to the Street Lighting Policy, in particular the turning off of street lights at certain times. Members were concerned that they had received little notification of the changes and agreed that they required further information on it. The Chairman advised that he would request for further

updates on the Street Lighting Transformation Project to be added to the work programme.

Value for Money Scrutiny Committee

There were no changes to the published work programme.

It was suggested that the Committee should consider at a future meeting enforced academisation from a value for money perspective.

RESOLVED

    (1)   That the content of the overview and Scrutiny Management Committee Work programme as set out in Appendix A be noted;

    (2)   That the work programmes from the overview and scrutiny committee set out at Appendix B be approved;

    (3)   That the Working Group activity as set out at Appendix C be noted;

    (4)   That the work programmes, in light of the Executive Forward Plan, as set out in Appendix D, be noted.

89   EXCLUSION OF PRESS AND PUBLIC

RESOLVED

    That under Section 100 (A) of the Local Government Act 1972, the press and public be excluded from the meeting for the following item, on the grounds that it involved the likely disclosure of exempt information as defined in paragraph 3 of Schedule 12A of the Act, as amended.

90   MALICIOUS SOFTWARE (MALWARE) ATTACK ON LINCOLNSHIRE COUNTY COUNCIL - 26 JANUARY 2016

Consideration was given to an exempt report and presentation by the Chief Information and Commissioning Officer, which invited the Committee to consider information on the Malicious Software (Malware Attack) on Lincolnshire County Council.

The Chief Information Officer and the Head of Emergency Planning presented the exempt report to the Committee, and in doing so provided information on the incident; the County Council's response; and lessons learned, and responded to questions raised by Members.

Members sought information on the security of the County Council's data; the Council's response to the incident; media handling; and how this could be avoided in future.

It was requested that officers produced a suitable summary of the exempt report, which would exclude sensitive information, for publication in the public domain.

The Chairman thanked officers for their detailed report and presentation.

RESOLVED

That the content of the exempt report, presentation and comments made be noted.

The meeting closed at 12.50 pm.

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Policy and Scrutiny

Open Report on behalf of Judith Hetherington Smith, Chief Information and Commissioning Officer

Report to:	**Overview and Scrutiny Management Committee**
Date:	**26 May 2016**
Subject:	**Council Business Plan 2015 - 2016 Performance Report, Quarter Four**

Summary:

This report presents Quarter 4 performance against the Council Business Plan.

Actions Required:

The Overview and Scrutiny Management Committee is invited to review, scrutinise and comment on the Quarter 4 performance.

1. Background

This is the first full year's performance against the Council Business Plan using the new style performance reporting. The new style performance reporting using infographics was developed with Councillors and introduced in Quarter 1 and received good feedback from scrutiny committees.

Since Quarter 1, scrutiny committees have received performance reports in the new style infographics with the exception of:-

- Children and Young People - this Committee receives performance indicators in addition to the Council Business Plan measures which are not available in the new infographics format. Following discussion with the Chairman and Vice Chairman, the Committee started to receive the Children's Council Business Plan measures in the new style infographics from Quarter 3. For Quarter 4 only, the Committee will also receive the other performance indicators in the old format;
- Highways and Transport - there were no performance indicators in the Council Business Plan for this Committee; however a demonstration of the new style infographics will be given at the 13 June meeting to inform and update Committee members.

Viewing performance on the web

The new style of reporting is intended to be web based and Councillors can view performance on the web in a secure area on the Lincolnshire Research Observatory (LRO). A link to the relevant area, username and password will be emailed to all scrutiny committee members along with the papers for the meeting. A demonstration and 'walk through' of how to access the web based infographics will be included as part of this agenda item at the meetings. Although there is already some familiarity of Councillors with viewing the infographics on the web and navigation of the website is simple and intuitive, in order to support Councillors who may not be as comfortable with using the web simple 'How to' instructions have been produced which are attached at Appendix A. These instructions will also be emailed to scrutiny committee members along with the web link, username and password in advance of the meetings where Quarter 4 performance will be discussed.

Publishing performance on LCC connects

In November 2016, Corporate Management Board and Executive discussed publishing timescales. It was felt that for simplicity and ease, the infographics would be hosted on the Lincolnshire Research Observatory and be password protected until after Quarter 4 when they will be published on LCC connects. This was to allow Councillors the opportunity to comment on any further developments and refinements to the infographics.

Performance against the Council Business Plan 2016/2017

Historical data currently includes the previous 2 years: 2013/2014 and 2014/2015. The Committee is invited to provide a steer on whether it would find it useful in 2016/2017 to have 2 years historical performance displayed, namely 2014/2015 and 2015/2016.

Headlines Quarter 4 performance

Of the 16 commissioning strategies reported using the new style infographics:-

- 11 have performed really well;
- there is mixed performance in 3;
- 2 have not performed as well as expected.

The good news

The following commissioning strategies performed particularly well and all measures were achieved:-

- Children are safe and healthy;
- Readiness for adult life;
- Readiness for school;
- Safeguarding adults;
- Specialist adult services;
- Wellbeing;

- Community resilience and assets;
- Sustaining and growing business and economy
- How we effectively target our resources (combination of 3 commissioning strategies).

With the exception of the following 4 measures:
- Achievement gap between disadvantaged pupils and their peers at Key Stage 4 (Readiness for adult life)
- Achievement gap between disadvantaged pupils and their peers at foundation stage (Readiness for school);
- Chlamydia diagnosis (Wellbeing); and
- Amount of external funding attracted to Lincolnshire.

In addition to the list above, across all the commissioning strategies, 20 measures that achieved the target throughout the year are detailed in Appendix B.

Mixed performance

- Protecting the public commissioning strategy (of the 15 performance indicators compared with target in Quarter 4:- 6 achieved target, 7 did not achieve the target and 2 improved but did not achieve the target).
- Adult frailty, long term conditions and physical disability commissioning strategy (of the 6 measures, 4 achieved the target).
- Learn and achieve commissioning strategy (of the 4 measures reported in Quarter 4, 50% achieved the target).

The not so good news

The Protecting and sustaining the environment and Carers commissioning strategies have not achieved targets throughout the year (carers' strategy: for both measures reported in 2015/2016; Environment: 2 out of 3 measures).

Overall, across all the commissioning strategies, 7 measures did not achieve the target throughout the year and are detailed in Appendix C.

2. Conclusion

An overview of performance against the Council Business Plan is within the remit of the Overview and Scrutiny Management Committee and this report highlights performance for Quarter 4. Committee members can view all of the infographics in a secure area using the web link, username and password that will be emailed out ahead of the meeting.

3. Consultation

a) Policy Proofing Actions Required

n/a

4. Appendices

These are listed below and attached at the back of the report	
Appendix A	'How to' Guide for Infographics
Appendix B	Measures that achieved the target throughout the year
Appendix C	Measures that did not achieve the target throughout the year

5. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Jasmine Sodhi, who can be contacted on 01522 552124 or jasmine.sodhi@lincolnshire.co.uk .

Council Business Plan 2015/16
A New Way of Reporting

Clicking on the link in the email will take you to this page

🔒 Login

Please log in by entering your details below. You will then be redirected to the content you requested.
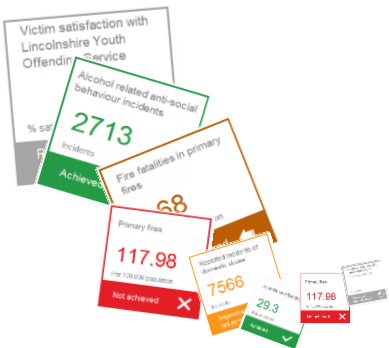
Add your username and password and click 'log in'

Username

Password

Forgotten your login details?

Login
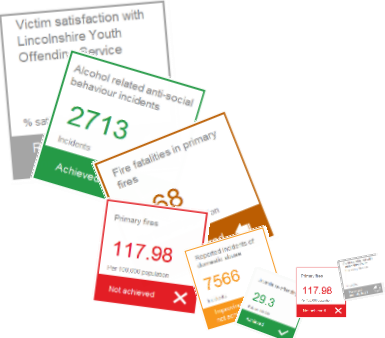
Groups

Communities

Wellbeing

Businesses

Resources

Council Business Plan and Performance Dashboard

Welcome to the Lincolnshire County Council Performance Dashboard. Here you will find details of the Councils Business Plan and the performance measures that underpin it. The Plan sets out what the Council want to achieve over the next year.

Our Plan - We want to support a society where people contribute to their communities and are willing and able to look after themselves and others; a county where ....

Communities are safe and protected

Health and wellbeing is improved

Businesses are supported to grow

We effectively target our resources

The Council Business Plan and Performance Dashboard will open

Details for each area can be accessed clicking on the relevant image

Click on one of the images

Lincolnshire
COUNTY COUNCIL
Working for a better future

A landing page will open, in this case the communities page

At any time, you can click the text in this table to open different areas without returning to the first page

The commissioning strategies associated with communities are listed here

Click on any of the commissioning strategies

Groups
Communities
Wellbeing
Businesses
Resources

Communities are safe and protected

Protecting the Public

The purpose of this commissioning strategy is to create an environment that enables the people of Lincolnshire to succeed and prosper, to ensure the public feel protected and secure and that those that are most vulnerable are safeguarded

Show Performance

Children are safe and Healthy

The purpose of this commissioning strategy is that children growing up in Lincolnshire are safe and healthy.
We think this can be achieved by children growing up in homes where they feel safe and are supported to make decisions to live a healthier life.

Show Performance

Safeguarding Adults

The purpose of this commissioning strategy is that vulnerable adults' rights are protected so that everyone can live safely and free from abuse and neglect.

Show Performance

Lincolnshire COUNTY COUNCIL
Working for a better future

Performance

Clicking on the commissioning strategy will open a list of headline performance associated with that strategy

Children are safe and Healthy

The purpose of this commissioning strategy is that children growing up in Lincolnshire are safe and healthy.
We think this can be achieved by children growing up in homes where they feel safe and are supported to make decisions to live a healthier life.

Show Performance

Children are safe and healthy
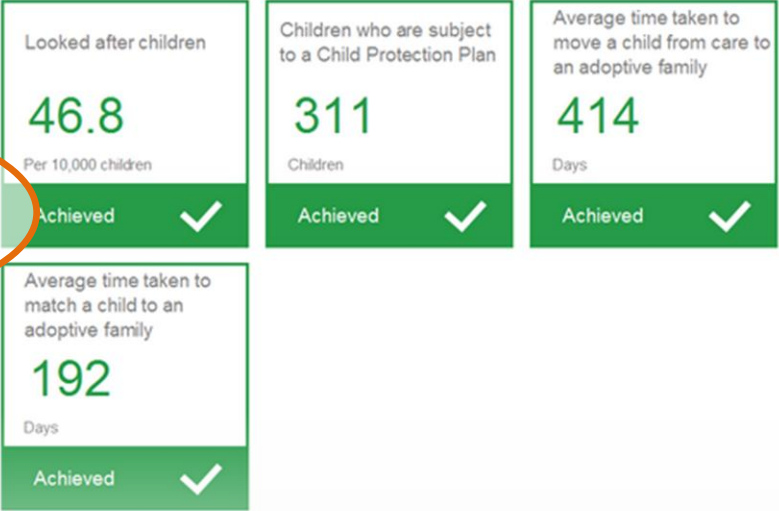
The text displayed here shows the outcome attributed to the strategy

Looked after children

46.8

Per 10,000 children

Achieved ✓

Children who are subject to a Child Protection Plan

311

Children

Achieved ✓

Average time taken to move a child from care to an adoptive family

414

Days

Achieved ✓

Average time taken to match a child to an adoptive family

192

Days

Achieved ✓

You can check the performance of a particular measure at a glance

Victim satisfaction with Lincolnshire Youth Offending Service

% sat

Achieved

Alcohol related anti-social behaviour incidents

2713

Incidents

Fire fatalities in primary fires

8

Primary fires

117.98

Not achieved ✗

Reported incidents of domestic abuse

7566

117.98

29.3
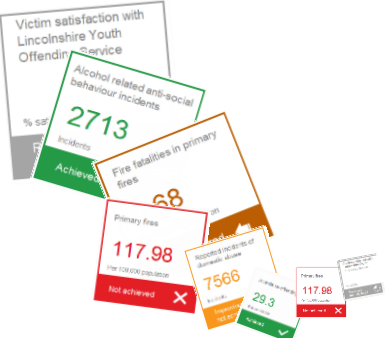
Each image shows the name of the measure, the actual performance figure for the relevant quarter, what it is that we are measuring and whether or not the target was achieved

Children are safe and healthy

Looked after children	Children who are subject to a Child Protection Plan	Average time taken to move a child from care to an adoptive family
46.8	311	414
Per 10,000 children	Children	Days
Achieved ✓	Achieved ✓	Achieved ✓

Average time taken to match a child to an adoptive family
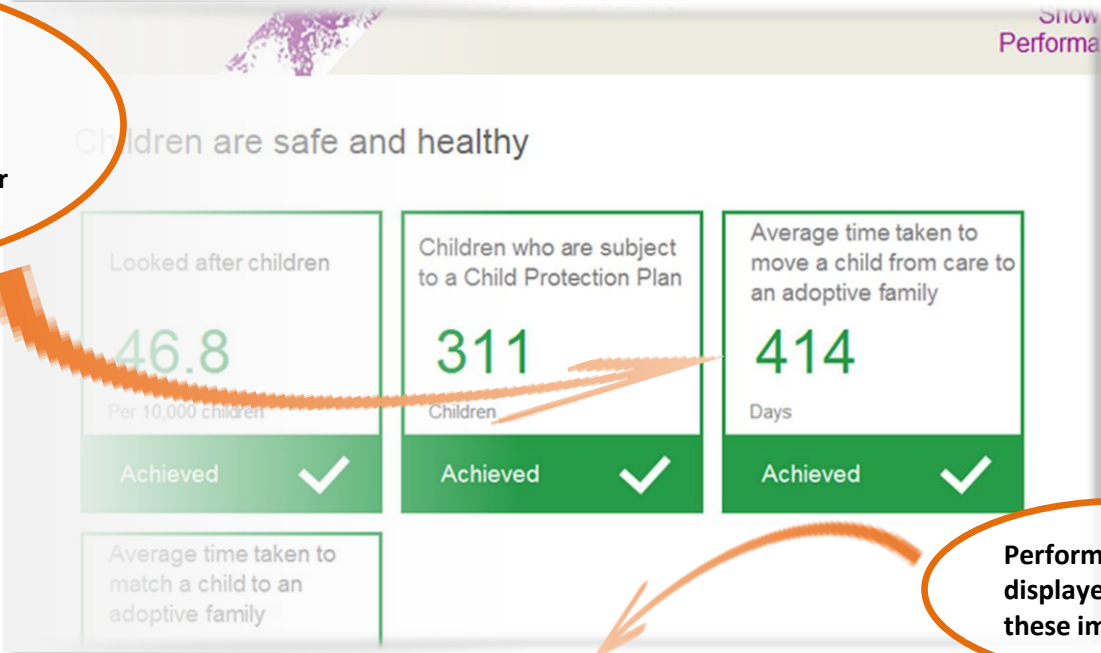
Performance is displayed using these images:

Alcohol related anti-social behaviour incidents	Primary fires	Green waste composted	Adults who receive a direct payment	People report they feel safe
2713	117.98	14,548	29.8	
Incidents	Per 100,000 population	Tonnes	%	%
Achieved ✓	Not achieved ✗	➡ Measured ⬅	Improving but not achieved ⌃	Reported annually in Q4 ◔

Victim satisfaction with Lincolnshire Youth Offending Service

Alcohol related anti-social behaviour incidents
2713
Incidents
Achieved

Fire fatalities in primary fires
68

Primary fires
117.98
Per 100,000 population
Not achieved ✗

Reported incidents of domestic abuse
7566

29.3

Primary fires
117.98

Click on the image to access more information

Show
Performa

Children are safe and healthy

Looked after children

46.8

Per 10,000 children

Children who are subject to a Child Protection Plan

311

Children

Average time taken to move a child from care to an adoptive family

414

Days

Achieved ✓

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117.98

Not achieved ✕

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29.3

117.98

You can download the page as a PDF for printing

A new page will open containing more details on the measure including a description

Scroll down the page to view more detailed information

Show
Performa

Children are safe and healthy

Looked after children

Children who are subject to a Child Protection Plan

Average time taken to move a child from care to an adoptive family

Resources

PDF Download this report as a pdf

Communities are safe and protected

Children are safe and healthy

Average time taken to move a child from care to an adoptive family

Average number of days between the child entering care and moving in with their adoptive family.

✓ Achieved

414
Days
Quarter 3 December 2015

Average time taken to move a child from care to an adoptive family

460
440
Days

Victim satisfaction with Lincolnshire Youth Offending Service

Alcohol related anti-social behaviour incidents
2713
Incidents
Achieved

Fire fatalities in primary fires
68

Primary fires
117.98
Not achieved ✕

Reported incidents of domestic abuse
7566

29.3
✓

117.98
✕

A banner showing performance for this quarter

Chart showing performance this year so far

Children are safe and healthy

Looked after children

Children who are subject to a Child Protection Plan

Average time taken to move a child from care to

✔ Achieved

414

Days

Quarter 3 December 2015

⬇

450

Days

Target for December 2015

Graphic showing quarterly target and actual figure

Average time taken to move a child from care to an adoptive family

	Q1	Q2	Q3	Q4
Performance	411	427	414	
Target	450	450	450	450

About the latest performance

This quarter again shows an improvement in the timeliness of adoption and is in line with the Adoption Reform Agenda. The vast majority of Lincolnshire children continue to be placed quickly and this is conformed by current year performance. The adoption services rigorous and creative family finding activity, supported by robust twin tracking processes, ensures that children are placed with their adoptive families at the earliest opportunity. Lincolnshire's performance against this indicator remains strong compared with the national average and statistical neighbours. Lincolnshire has again performed below the national threshold. Lower is better.

Detailed commentary about performance for that quarter

Further details

See the data

Victim satisfaction with Lincolnshire Youth Offending Service

Alcohol related anti-social behaviour incidents

% sa...

2713

Incidents

Achieved

Fire fatalities in primary fires

68

...on

Primary fires

117.98

Not achieved ✘

Reported incidents of domestic abuse

7566

...

29.3

...

Primary fires

117.98

...✘

Click on the text to expand the line

Show
Performa
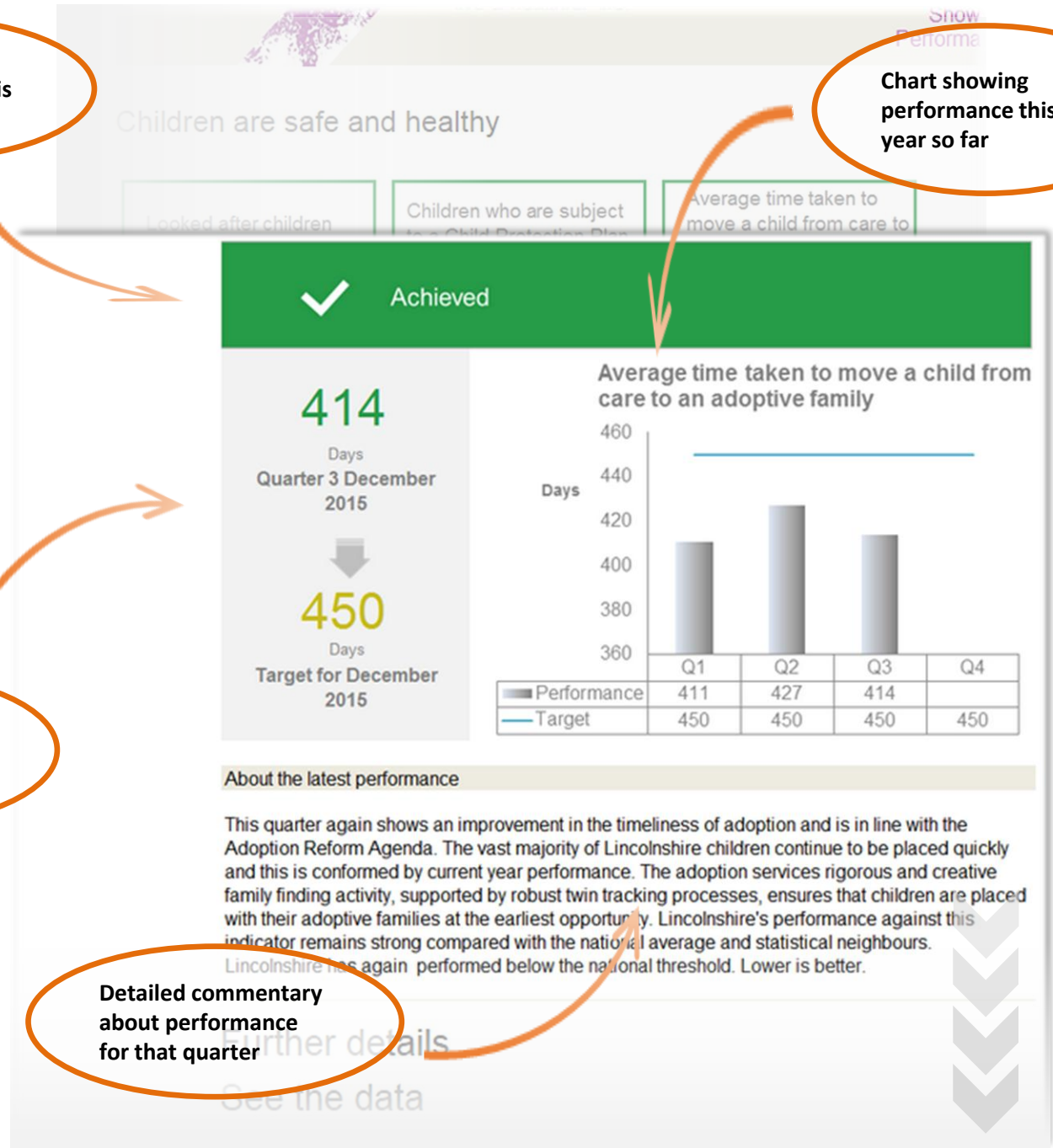
Children are safe and healthy

Looked after children

46.8

Per 1,000 children

Achieved ✓

Children who are subject
to a Child Protection Plan

311

Children

Achieved ✓

Average time taken to
move a child from care to
an adoptive family

414

Days

Achieved ✓

Further details ⌄

See the data ⌄

About the target ⌄

About the target range ⌄

About benchmarking ⌄

Victim satisfaction with
Lincolnshire Youth
Offending Service

% sat

Achieved

Alcohol related anti-social
behaviour incidents

2713

Incidents

Fire fatalities in primary
fires

68

Primary fires

117.98

Not achieved ✗

Reported incidents of
domestic abuse

7566

29.3

117.98

Not achieved ✗

'Further details' reveals historical data for the measure

Children are safe and healthy

Looked after children

Children who are subject to a Child Protection Plan

Average time taken to move a child from care to

Further details

Time taken to move from care to adoptive family (days)

Performance — Target — — Target for 2015/16

| | 2014/15 Q1 | 2014/15 Q2 | 2014/15 Q 3 | 2014/15 Q4 | Target for 2015/16 |

days

See the data

About the target

About the target range

About benchmarking

'See the data' shows a table of historical data for the measure

Children are safe and healthy

Looked after children

Children who are subject to a Child Protection Plan

Average time taken to move a child from care to an adoptive family

Further details ⌄

See the data ⌃

Measure Name	Average time taken to move a child from care to an adoptive family								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Performance				511	506	482	478	455	
Target					475	475	475	475	450

About the target ⌄

About the target range ⌄

About benchmarking ⌄

'About the target' describes the rationale behind setting a target

Children are safe and healthy

Looked after children

Children who are subject to a Child Protection Plan

Average time taken to move a child from care to an adoptive family

Further details

See the data

About the target

This target was reduced by 25 days from the previous year's target. This would be in line with Cornwall who were ranked top of the similar local authorities. If we aspire to this we should be in the top quartile.

About the target range

About benchmarking

'About the target range' describes the rationale behind setting the target tolerances

Children are safe and healthy

Looked after children

Children who are subject to a Child Protection Plan

Average time taken to move a child from care to an adoptive family

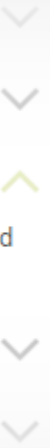Further details

See the data

About the target

About the target range

The value has been set to an upper level of 540 which should still retain our positon in the top quartile. No lower value has been set. Achievement of this target would be deemed a considerable improvement

About benchmarking

Victim satisfaction with Lincolnshire Youth Offending Service

Alcohol related anti-social behaviour incidents

2713

% sat

Incidents

Achieved

Fire fatalities in primary fires

68

Primary fires

117.98

Reported incidents of domestic abuse

7566

29.3

Primary fires

117.98

Not achieved

'About benchmarking' shows how performance compares with other local authorities

Children are safe and healthy

Looked after children

Children who are subject to a Child Protection Plan

Average time taken to move a child from care to an adoptive family

About the target

About the target range

About benchmarking

We benchmark nationally and with similar Local Authorities. Benchmarking data is sourced from the national LAIT (Local Authority Interactive Tool).

Time taken to move from care to adoptive families (days), Q4 2013/14 comparison

Time taken to move from care to adoptive families (days), Q4 2014/15 comparison

LCC Target

	LCC Performance	National Average	Similar Authority	LCC Target
2013/14 Q4	511	647	597	
2014/15 Q4	455	628	565	475

Victim satisfaction with Lincolnshire Youth Offending Service

Alcohol related anti-social behaviour incidents

2713

Fire fatalities in primary fires

68

Primary fires

117.98

7566

29.3

117.98

search Observa... Lincolnshire Research Obse... ×

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Once you have read the
details for the measure,
click on the X to close
the tab

e and protected

Victim satisfaction with
Lincolnshire Youth
Offending Service

Alcohol related anti-social
behaviour incidents

% sa

2713

Incidents

Achieve

Fire fatalities in primary
fires

68

Primary fires

117.98

Reported incidents of
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Not achieved ×

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29.3

![Lincolnshire County Council — Working for a better future]
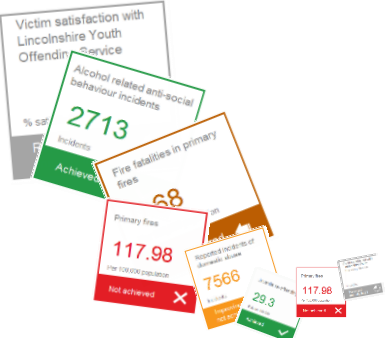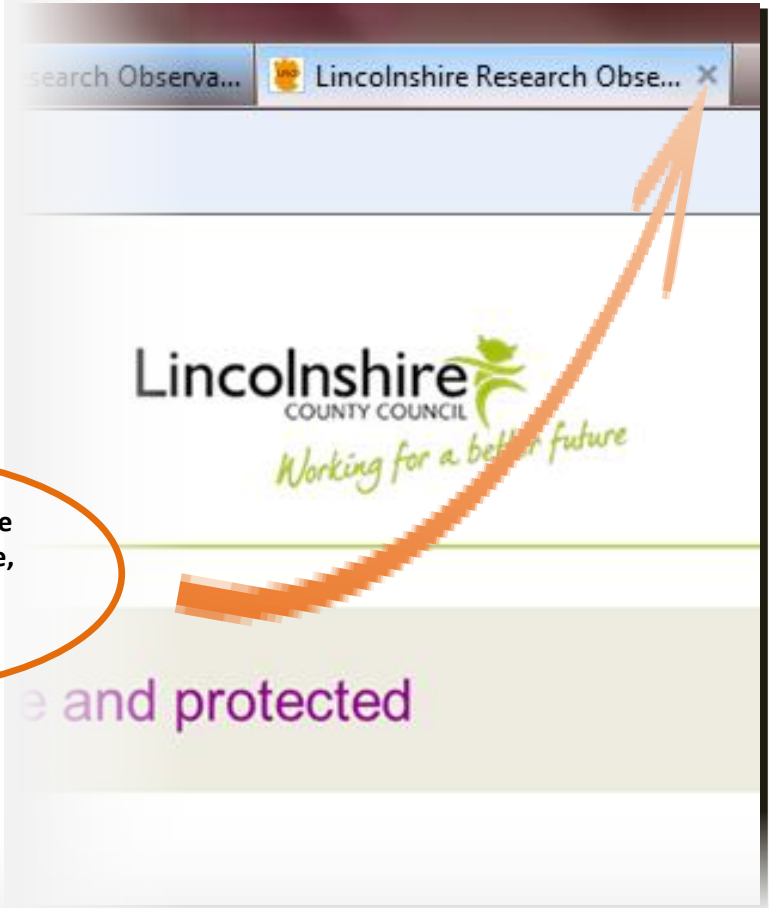
We effectively target our resources

New support services partnership contracts perform effectively and efficiently to allow the Council to achieve its commissioning outcomes

Achievement of KPIs - VINCI Mouchel contract

"Key performance indicators provide percentage scores against baseline performance for the overall service and for each individual service area of the VINCImouchel contract.
The contractor's performance is incentivised to stimulate continuous improvement in providing the service.
The contractors score determines their access to any financial gain accrued through performing below their target costs submitted at tender.
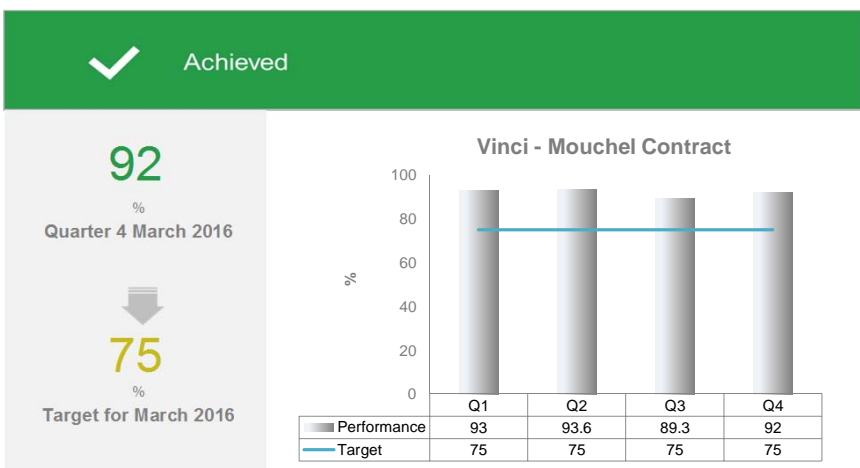Services measured and their percentage weighting are:-
Project services – 22.5%;
Managed services – 15%;
Hard FM Services – 22.5%;
Soft FM services – 22.5%;
Other property services – 12.5%; and
General service – 5%.

An overall score of over 75% is required for the contractor to benefit from financial incentives gained by performing lower than their target costs.
At the start of the next year the Employer reviews the targets and weightings for Key Performance Indicators. The Council reserves the right to suspend the application of any gain share which the Contractor may be entitled to in the event of any occurrence of an investigation of Regulatory Body e.g. Health and Safety Executive, Environment Agency, and in the event of a successful prosecution and/or claim disallow the application of the gain share.
Key performance indicators, developed using balanced scorecard methodology, provide % scores against baseline performance for the overall service and for each individual service area of the VINCImouchel contract. The Contractor's performance is incentivised to stimulate continuous improvement in Providing the Service. The contractors score determines their access to any financial gain accrued through performing below their target costs submitted at tender. Services measured and their % weighting are: project services – 22.5%; managed services – 15%; Hard FM Services – 22.5%; Soft FM services – 22.5%; other property services – 12.5% and general service – 5%. An overall score of over 75% is required for the contractor to benefit from financial incentives gained by performing lower than their target costs.
At the start of the next year the Employer reviews the targets and weightings for Key Performance Indicators. The Council reserves the right to suspend the application of any gain share which the Contractor may be entitled to in the event of any occurrence of an investigation of Regulatory Body e.g. HSE, EA, and in the event of a successful prosecution and/or claim disallow the application of the gain share."

✔ Achieved

92 %
Quarter 4 March 2016

⬇

75 %
Target for March 2016

Vinci - Mouchel Contract

	Q1	Q2	Q3	Q4
Performance	93	93.6	89.3	92
Target	75	75	75	75

About the latest performance

A solid performance for year 1 of the VINCImouchel contract. Areas with lower performance will be managed through the continuous improvement programme. The Performance Indicators are currently being assessed, as per the terms of the contract, and revised to maintain focus on the priority elements of the service.

Further details

About the target

A score of 75% was set at tender stage. It is deemed to be commercially appealing whilst still ensuring high standards. In order for the Contractor to be eligible to any gain share they must achieve an overall performance of 75% and 75% for each Service Category.

About the target range

The lower range is 75%.

About benchmarking

There is an aspiration to benchmark performance in the future.

Lincolnshire
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Working for a better future

Communities are safe and protected

Children are safe and healthy

Children who are subject to a Child Protection Plan

A child protection plan is a plan drawn up by the local authority. It sets out how the child can be kept safe, how things can be made better for the family and what support they will need.

✓ **Achieved**

323
Children
Quarter 4 March 2016

⬇

340
Children
Target for March 2016

Children who are subject to a Child Protection Plan

	Q1	Q2	Q3	Q4
Performance	330	339	311	323
Target	340	340	340	340
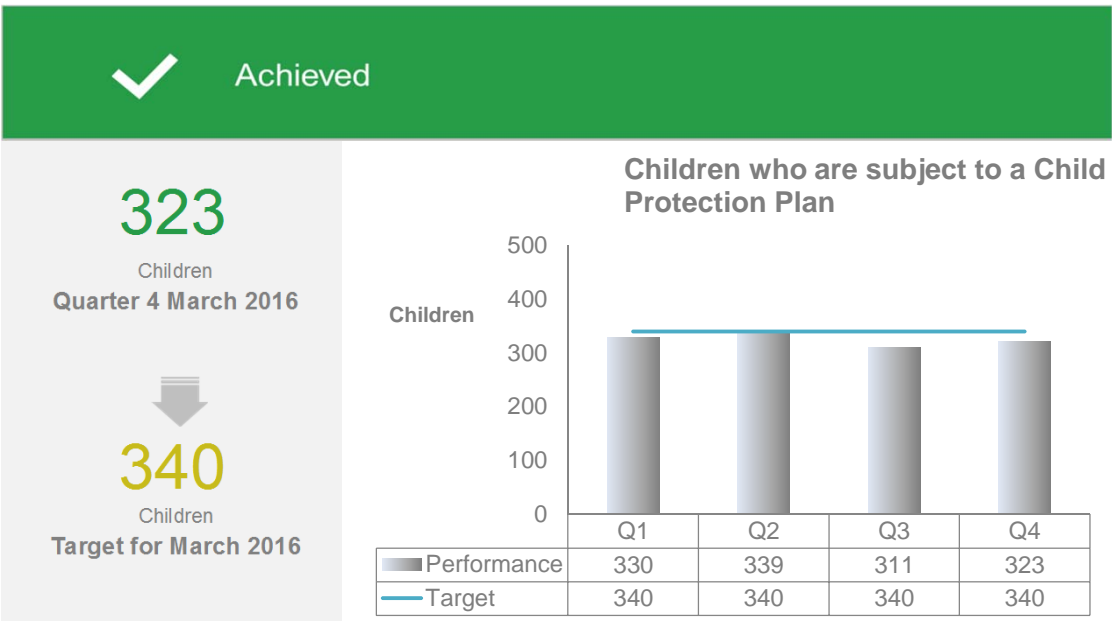
About the latest performance

Performance is on target at 22.8 per 10,000 population. This is excellent performance and the figures evidence that the number of children on a child protection plan are below national and similar authority averages.

Further details

Number of children subject to a Child Protection Plan
(per 10,000 population aged under 18 years)

Performance
Target

Number of children subject to a Child Protection Plan
(per 10,000 population aged under 18 years)

Performance
Target
Target for 2015/15
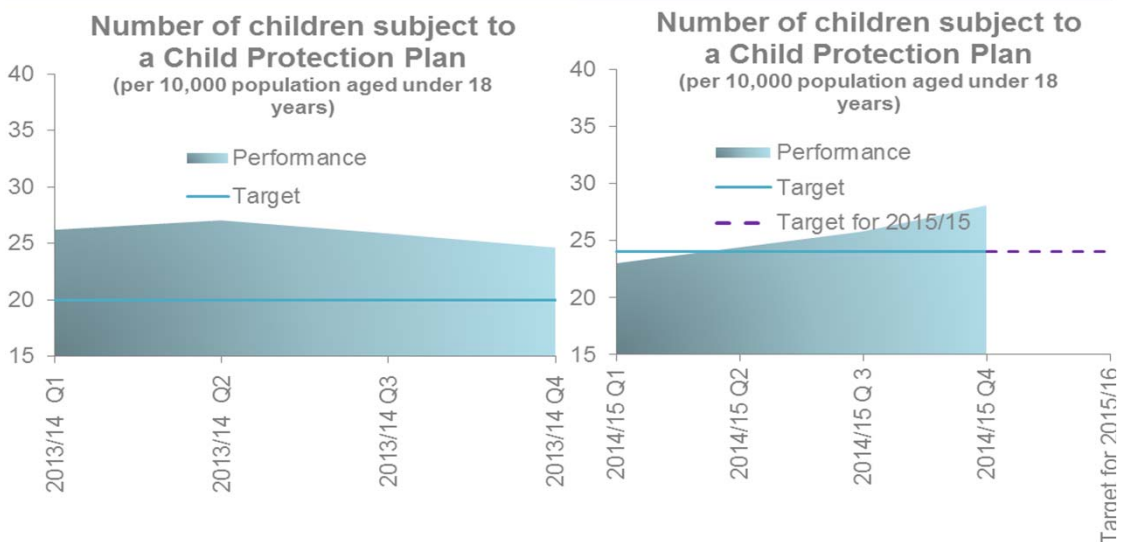
Measure Name	Children who are subject to a Child Protection Plan								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Performance	26.2	27	25.84	24.62	23	24.4	25.8	28.1	
Target	20	20	20	20	24	24	24	24	24

About the target

The target has reduced by 2 from previous year, this is to take into account the work around early help, which is the intervention and support put in place to help children and their family before a child enters local authority care.

About the target range

The target range is between 320 to 380 children. This equates to 21 % per 10,000 population aged under 19 to 25% per 10,000 population aged under 18.

About benchmarking

We benchmark nationally and with similar local authorities. Benchmarking data is sourced from the national LAIT (Local Authority Interactive Tool).
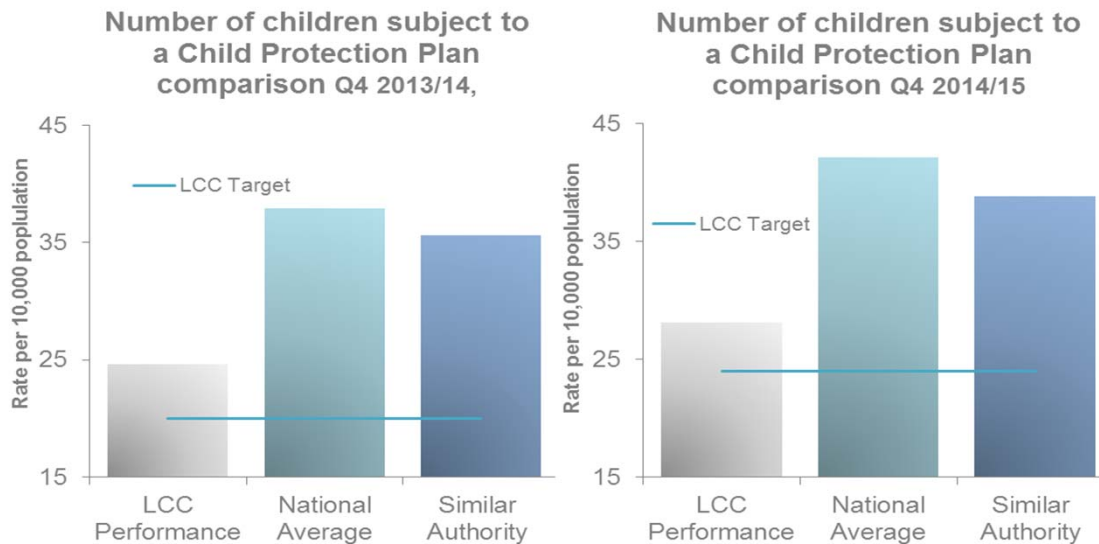
	LCC Performance	National Average	Similar Authority	LCC Target
2013/14 Q4	24.62	37.9	35.6	20
2014/15 Q4	28.1	42.1	38.84	24

Lincolnshire
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Working for a better future

Communities are safe and protected

Children are safe and healthy

Average time taken to move a child from care to an adoptive family

Average number of days between the child entering care and moving in with their adoptive family.

✓ **Achieved**

399
Days
Quarter 4 March 2016

⬇

450
Days
Target for March 2016

Average time taken to move a child from care to an adoptive family

Days	Q1	Q2	Q3	Q4
Performance	411	427	414	399
Target	450	450	450	450

About the latest performance

This is an excellent end of year performance and again shows an improvement in the timeliness of adoption and which has exceeded the adoption target. Performance against the scorecard ranks Lincolnshire as 9th in the country. This demonstrates that the vast majority of Lincolnshire children continue to be placed without delay and performance remains very strong compared with the national average and statistical neighbours.

Time taken to move from care to adoptive family (days)

Measure Name	Average time taken to move a child from care to an adoptive family								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Performance				511	506	482	478	455	
Target					475	475	475	475	450

About the target

This target was reduced by 25 days from the previous year's target. This would be in line with Cornwall who were ranked top of the similar local authorities. If we aspire to this we should be in the top quartile.

About the target range

The value has been set to an upper level of 540 which should still retain our positon in the top quartile. No lower value has been set. Achievement of this target would be deemed a considerable improvement

About benchmarking

We benchmark nationally and with similar local authorities. Benchmarking data is sourced from the national LAIT (Local Authority Interactive Tool).

Time taken to move from care to adoptive families (days), Q4 2013/14 comparison

Time taken to move from care to adoptive families (days), Q4 2014/15 comparison

	LCC Performance	National Average	Similar Authority	LCC Target
2013/14 Q4	511	647	597	
2014/15 Q4	455	628	565	475

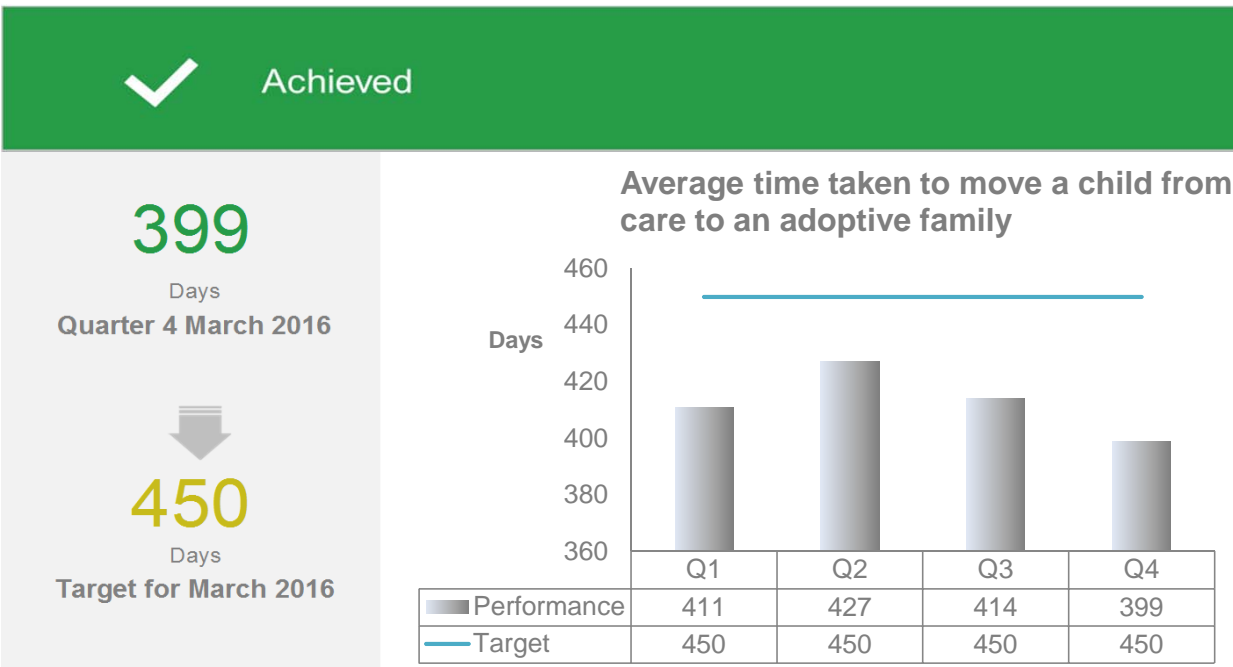![Lincolnshire County Council - Working for a better future]

Communities are safe and protected

Children are safe and healthy

Average time taken to match a child to an adoptive family

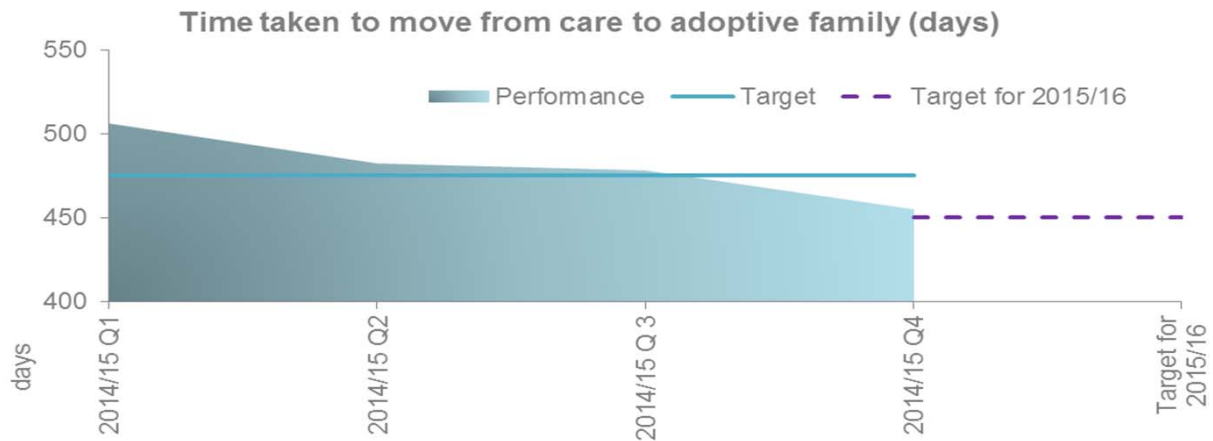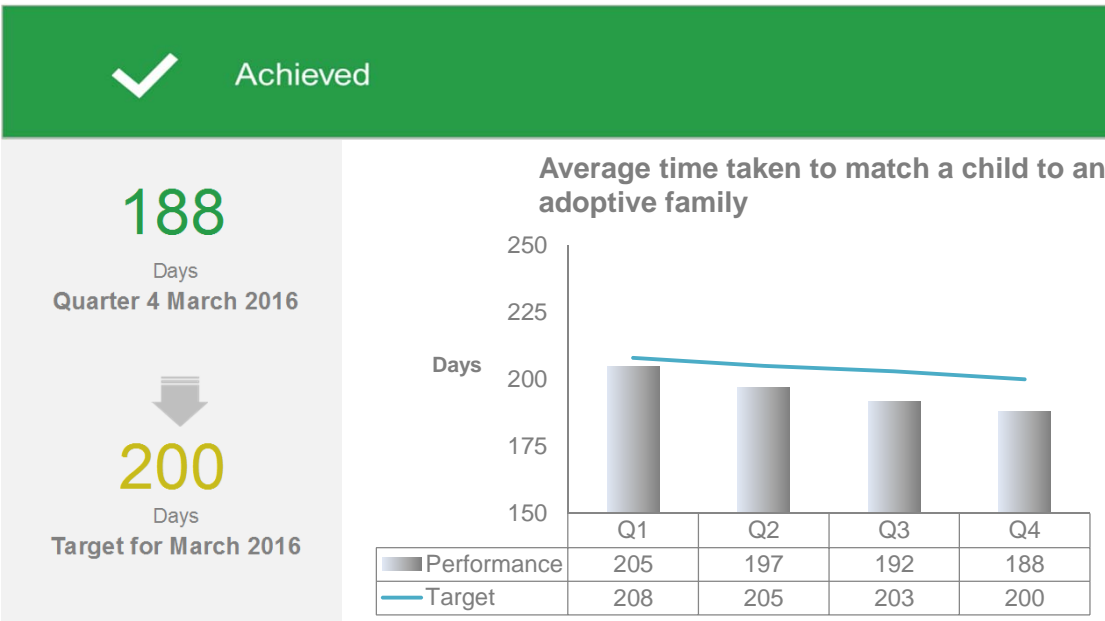Average number of days between the local authority receiving the court order to place a child and the local authority deciding on a match to an adoptive family

✓ **Achieved**

188
Days
Quarter 4 March 2016

⬇

200
Days
Target for March 2016

Average time taken to match a child to an adoptive family

Days	Q1	Q2	Q3	Q4
Performance	205	197	192	188
Target	208	205	203	200

About the latest performance

This measure has shown continuous improvement over both the 3 year rolling total and the single year 2015/16. Improvement in this measure is attributable to the monthly performance reporting and the robust tracking of cases. There continues to be a small cohort of children whose timescales will fall out of the target and this is due to applications from parents for leave of the court to appeal Placement Orders and Adoption Orders. In addition the service is seeing a reduction in the numbers of children and suitable candidates to adopt and this is in line with the national picture. Therefore as the cohort of children reduces and the increase in applications for appeals continues, it is anticipated that the current downward trajectory may not be sustained in 2016/17.

Time taken to match a child to adoptive family following court order (days)

Measure Name	Average time taken to match a child to an adoptive family								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Performance	214	214	214	214	225	213	218	214	
Target					218	215	212	210	200

About the target

The target decreases at the same rate as the previous year, there are potential cases coming through with notable higher timescales

About the target range

Both upper and lower target ranges have been set to 10 days. Achievement of the upper target range would almost match the position the Council achieved for 2012-2014 and maintain the performance, stopping a downward trend indicated by the national data. Achievement of the lower target range would be a significant improvement and change in direction and should be enough to move us up into the second quartile.

About benchmarking

We benchmark nationally and with similar local authorities. Benchmarking data is sourced from the national LAIT (Local Authority Interactive Tool).
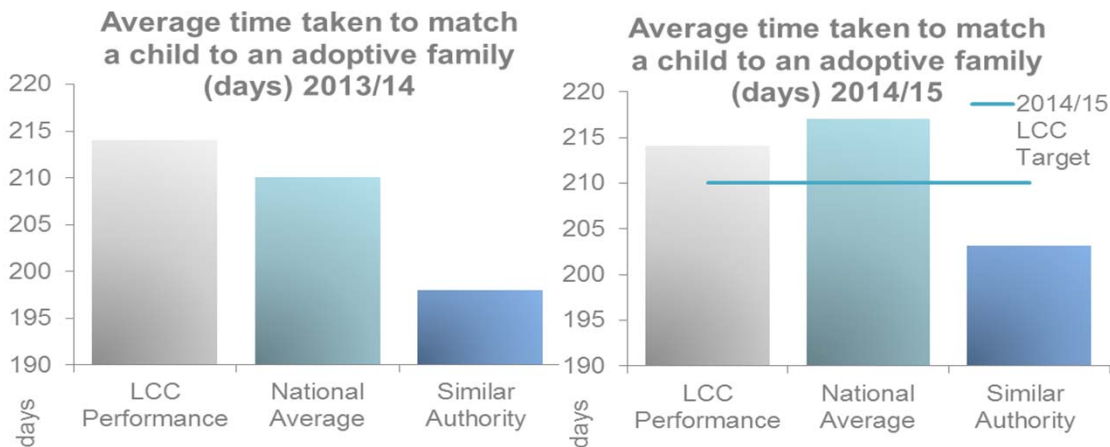
	LCC Performance	National Average	Similar Authority	LCC Target
2013/14 Q4	214	210	198	
2014/15 Q4	214	217	203.1	210

![Lincolnshire County Council — Working for a better future]

Communities are safe and protected

Safeguarding adults whose circumstances make them vulnerable, protecting them from avoidable harm and acting in their best interests where they lack capacity

Safeguarding cases supported by an advocate

This measure identifies the proportion of concluded safeguarding referrals where the person at risk lacks capacity and support was provided by an advocate, family or friend.
An advocate can include:-
* An Independent Mental Health Advocate (IMHA);
* An Independent Mental Capacity Advocate (IMCA); or
* Non-statutory advocate, family member or friends.
Numerator: Number of concluded safeguarding referrals where the person at risk lacks capacity where support was provided by an advocate, family or friend
Denominator: Number of concluded safeguarding referrals.
The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.

✔ Achieved

100 %
Quarter 4 March 2016

⬇

100 %
Target for March 2016

Safeguarding cases supported by an advocate

	Q1	Q2	Q3	Q4
Performance	100	100	100	100
Target	100	100	100	100
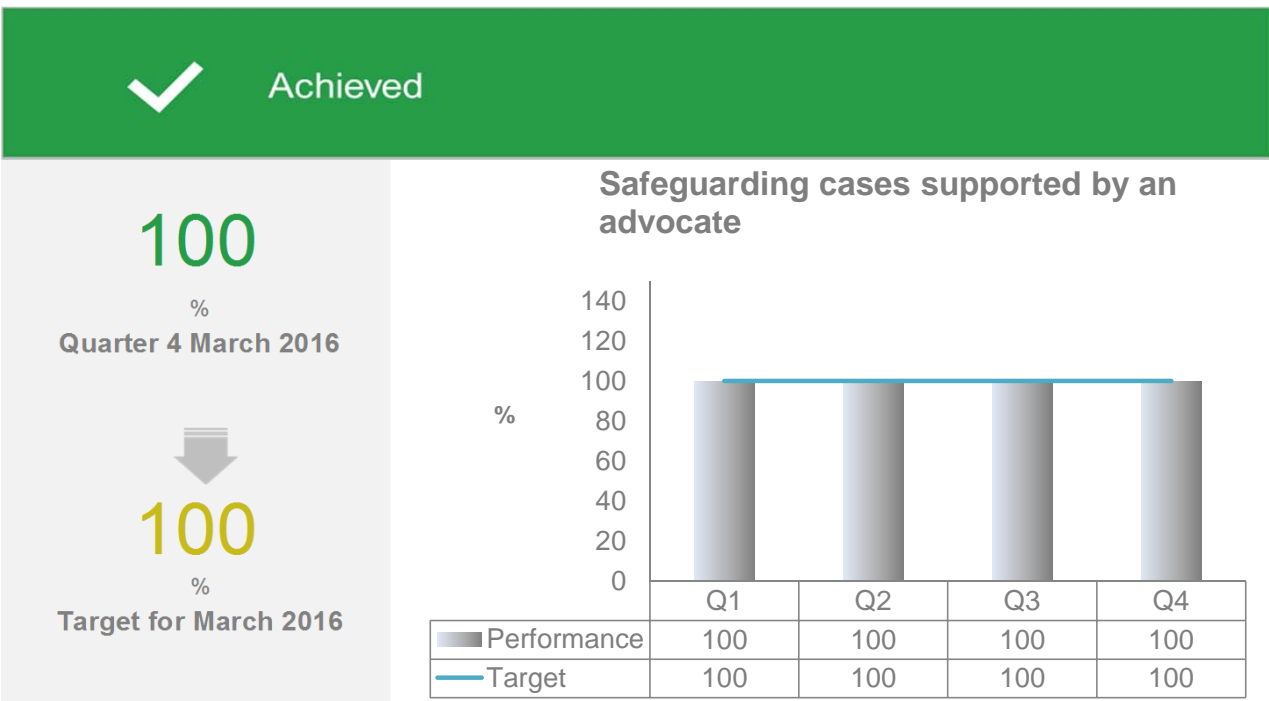
About the latest performance

All adults who are assessed as lacking capacity as part of the safeguarding enquiry are supported by an advocate to ensure their voice and wishes are heard.

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Further details

About the target

Targets are based on trends and Chartered Institute of Public Finance and Accountancy (CIPFA) group averages.

About the target range

5% +/-. Based on tolerances used by Department of Health

About benchmarking

Benchmarking data for this measure is not currently available

Communities are safe and protected

Safeguarding adults whose circumstances make them vulnerable, protecting them from avoidable harm and acting in their best interests where they lack capacity

Safeguarding referrals where the source of risk is a service provider

This measure records the proportion of safeguarding referrals where 'source of risk' is a 'service provider'.
Numerator: Number of safeguarding referrals where the 'source of risk' is a 'service provider'.
Denominator: Number of safeguarding referrals.
The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.

✔ Achieved

5
%
Quarter 4 March 2016

⬇

16
%
Target for March 2016

Safeguarding referrals where the source of risk is a service provider

	Q1	Q2	Q3	Q4
Performance	3.7	9	6	5
Target	16	16	16	16

About the latest performance

This represents a reduction in the percentage of Safeguarding referrals where the source of risk is a care provider (i.e. home support workers, nurses, social workers etc). This gives a good indication of the improving quality standards within the health and care sector in Lincolnshire, and also indicates that where appropriate the partner/provider alleged to be the source of risk are taking ownership of the Safeguarding enquiry without having to come through the LCC Safeguarding Team.

This is a new measure for 2015-16 therefore historical data is not available

Targets are based on trends and Chartered Institute of Public Finance and Accountancy (CIPFA) group averages.

5% +/-. Based on tolerances used by Department of Health

Benchmarking data for this measure is not currently available

Lincolnshire
COUNTY COUNCIL
Working for a better future

Communities are safe and protected

Safeguarding adults whose circumstances make them vulnerable, protecting them from avoidable harm and acting in their best interests where they lack capacity
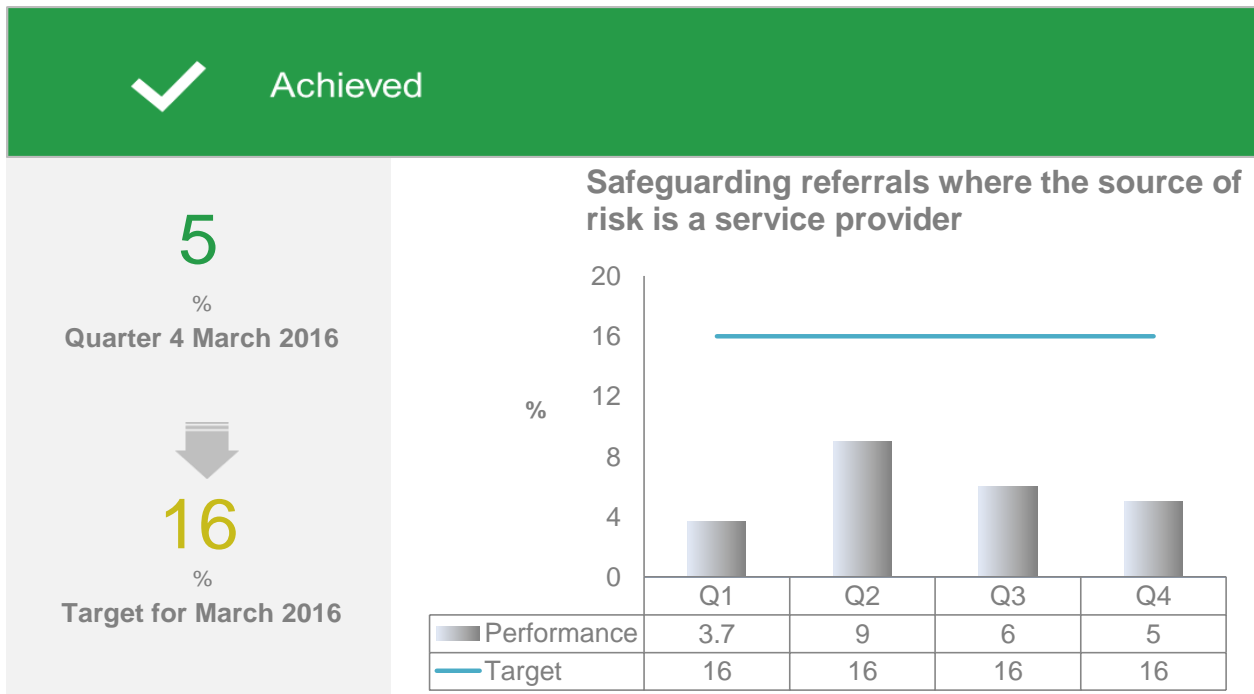
Adult safeguarding reviews where risk was reduced or removed

This measure records the proportion of completed (and substantiated) safeguarding referrals where the risk was reduced or removed.
Numerator: Number of completed (and substantiated) safeguarding referrals where the risk was reduced or removed.
Denominator: Number of safeguarding referrals.
The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.

✓ Achieved

65
%
Quarter 4 March 2016

⬇

60
%
Target for March 2016

Adult safeguarding reviews where risk was reduced or removed

%	Q1	Q2	Q3	Q4
Performance	60.6	61	65	65
Target	60	60	60	60
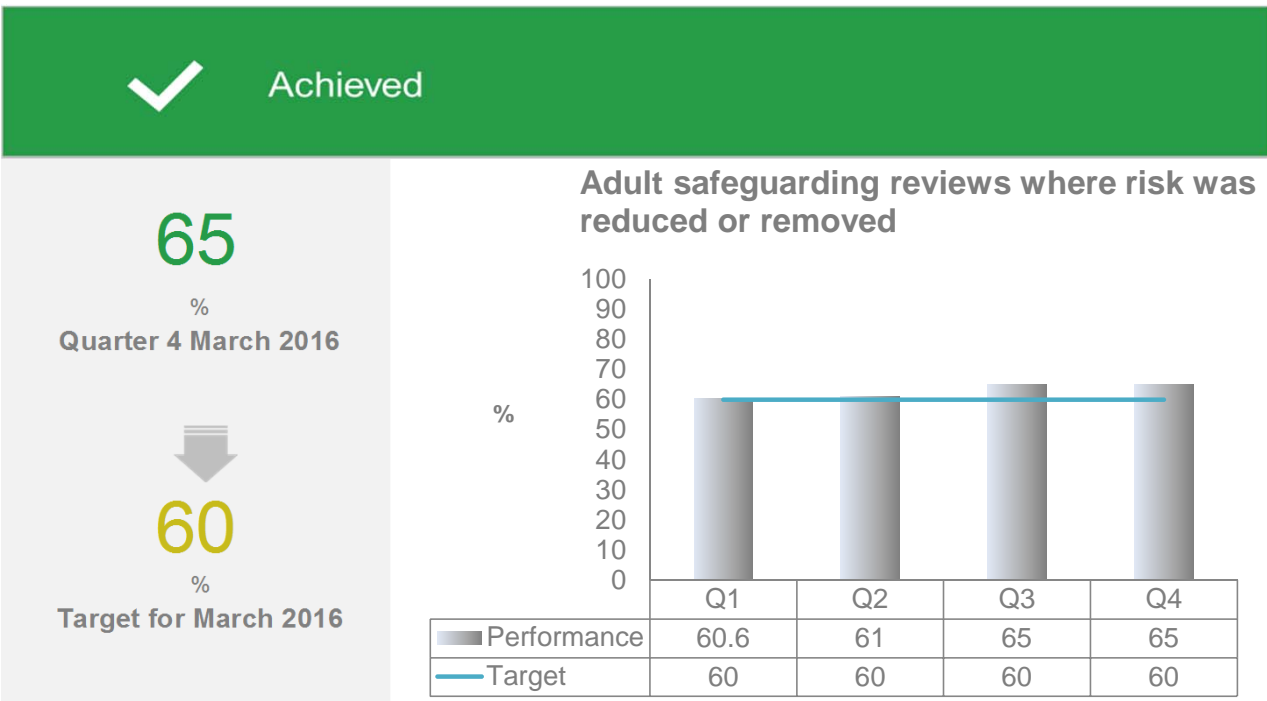
About the latest performance

One element of assessing the effectiveness of the safeguarding intervention is to monitor whether the risk has been reduced or removed. In almost two-thirds of enquiries, this has been the case. However, safeguarding is about empowering people to manage their own risk and respect the wishes of the victim.

Further details

About the target

Targets are based on trends and Chartered Institute of Public Finance and Accountancy (CIPFA) group averages.

About the target range

5% +/-. Based on tolerances used by Department of Health

About benchmarking

Benchmarking data for this measure is not currently available

Lincolnshire
COUNTY COUNCIL
Working for a better future

Health and Wellbeing is improved

People are supported to live healthier lifestyles

People referred for alcohol treatment completing treatment in a planned way

This measure tracks the percentage of people who leave alcohol treatment in a planned and successful way.

Leaving treatment for substance misuse in a structured, planned way, having met all of the goals set at the start and throughout the treatment journey (by the service user and their key worker) is known to increase the likelihood of an individual sustaining their recovery in the longer-term.

The wider impacts on society are measured by alcohol influenced antisocial behaviour and violence in Protecting the public commissioning strategy.

Numerator:
Number of successful completions
(National drug Treatment Monitoring System (NDTMS))

Denominator:
Number of completions
(National drug Treatment Monitoring System (NDTMS))

✓ Achieved

70.7
%
Quarter 3 December 2015

⬇

60
%
Target for December 2015

People referred for alcohol treatment completing treatment in a planned way

	Q4	Q1	Q2	Q3
Performance	68.02	67.53	67.4	70.7
Target	60	60	60	60

About the latest performance

The payment model for alcohol services is set up to reward the providers for ensuring clients successfully complete their treatment. The provider continues to sustain above target performance for people completing alcohol treatment in a planned way. Of the 147 clients seen across the partnership, 104 have successfully completed treatment in a planned way.

Planned Completed Alcohol Treatment

Measure Name	People referred for alcohol treatment completing treatment in a planned way								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Performance	62%	67%	65%	64%	65%	63%	61%	68%	
Numerator	112	130	113	134	112	110	100		
Denominator	180	194	174	206	171	181	164		
+2%	61%	61%	61%	61%	61%	61%	61%	61%	
Lower Range - 2%	59%	59%	59%	59%	59%	59%	59%	59%	
Target	60%	60%	60%	60%	60%	60%	60%	60%	60%

About the target

The year end figure for 2012/2013 is used as a baseline / target for this measure as this represents a good level of success for treatment services.

About the target range

The target range for this measure is between 55% and 65% (of people who leave alcohol treatment in a planned and successful way) this is based on an expectation of fluctuation in performance across the year.

About benchmarking

There is no benchmarking currently available for this measure but will be included from 2016/17

Lincolnshire
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Working for a better future

Health and Wellbeing is improved

Older people are able to live life to the full and feel part of their communities

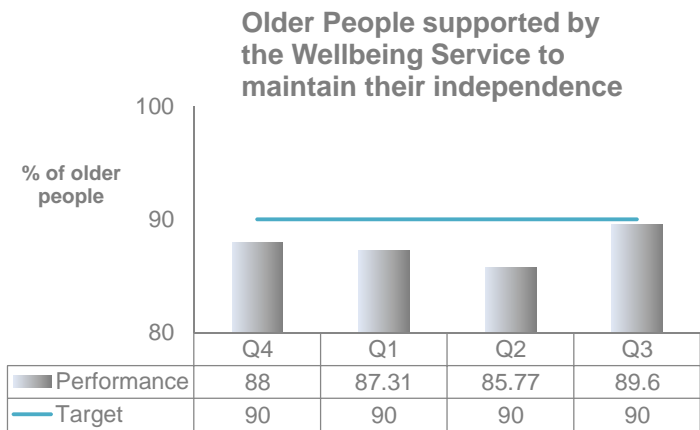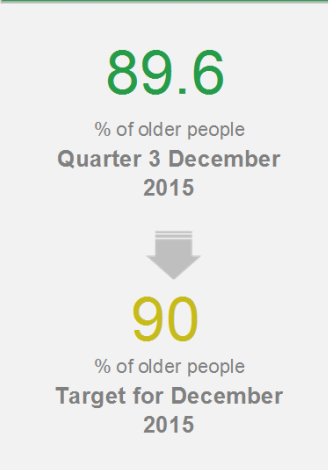## Older People supported by the Wellbeing Service to maintain their independence

Percentage of people who cited needs linked to aids and adaptions had their needs met by the Wellbeing Service. Please note the definition has changed for 2015/2016, so comparison with 2014/2015 performance is not possible.

Numerator:
All clients citing assistive technology, aids and adaptations support needs as 'met' when they exit the service`

Denominator:
All clients highlighting a support need linked to assistive technology, aids and adaptations at the point of accessing service

✔ Achieved

89.6
% of older people
Quarter 3 December 2015

⬇

90
% of older people
Target for December 2015

Older People supported by the Wellbeing Service to maintain their independence

% of older people

	Q4	Q1	Q2	Q3
Performance	88	87.31	85.77	89.6
Target	90	90	90	90

About the latest performance

This measures the percentage of people who required support with aids and adaptations to the home (in order to support independent living) when they entered the Wellbeing Service and who felt that their needs had been met following their contact with service providers.
By the end of Q4, 875 out of 976 people who cited needs linked to aids and adaptations had their needs met by the wellbeing service.
You will find the numerator and denominator mentioned above, multiplied by 100 give (approx.) 90%.

This is a new measure for 2015-16 therefore historical data is not available

About the target

About the target range

The target range for this measure is between 85% and 95%, this is based on an expectation of fluctuation in performance across the year

About benchmarking

There is no benchmarking currently available for this measure but will be included from 2016/17

Health and Wellbeing is improved

Enable and encourage people to participate in Lincolnshire's culture

Contact with the Heritage Service

Contact with the heritage service either in person, on the phone, by email or via the website

✓ Achieved

5,017,057
Contacts
Quarter 4 March 2016

⬇

4,500,000
Contacts
Target for March 2016

Contact with the Heritage Service

	Q1	Q2	Q3	Q4
Cumulative Performance	1,342,644	2,720,373	3,791,049	5017057
Quarterly Performance	1,342,644	1,377,729	1,070,676	1,226,008
Target	1,021,670	2,188,711	3,281,579	4500000
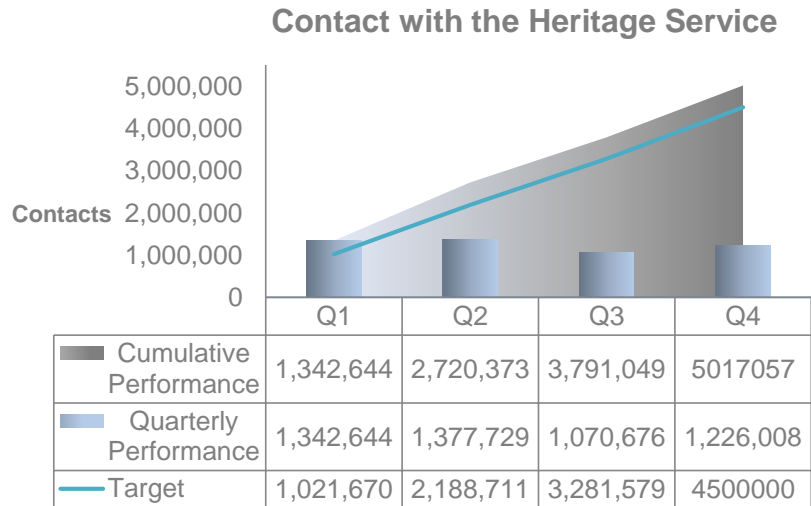
About the latest performance

Overall performance for the Heritage Service for Q4 has been far better than expected; performance exceeded target by 517,057 (11%).

This is mainly due to the success of the refurbished Castle, with over 180,000 web views being generated by the Castle website, and over double the number of expected visits in person above target (37,000 against a target of 18,000).

Q4 includes March's figures and at the Castle, and across other Heritage sites, numbers have been helped by this period including an early Easter, which will not be the case in the next financial year.

Contact wih the heritage service (either in person, on the phone, by email or via he website)

Contact wih the heritage service (either in person, on the phone, by email or via he website)

Measure Name	Contact with the Heritage Service								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Cumulative Performance	1,251,789	2,517,602	3,661,081	5,000,757	1,043,266	2,306,749	3,426,040	4,674,621	
Quarter Performance	1,251,789	1,265,813	1,143,479	1,339,676	1,043,266	1,263,483	1,119,291	1,248,581	
Upper Range +5%	1,553,824	2,984,184	4,324,690	5,926,466	1,349,998	2,718,593	3,948,926	5,339,158	
Lower Range - 5%	1,405,840	2,699,976	3,912,814	5,362,040	1,221,426	2,459,679	3,572,838	4,830,666	
Target	1,479,832	2,842,080	4,118,752	5,644,253	1,285,712	2,589,136	3,760,882	5,084,912	4,500,000

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2014/15 Heritage Quarterly Statistics - interactions
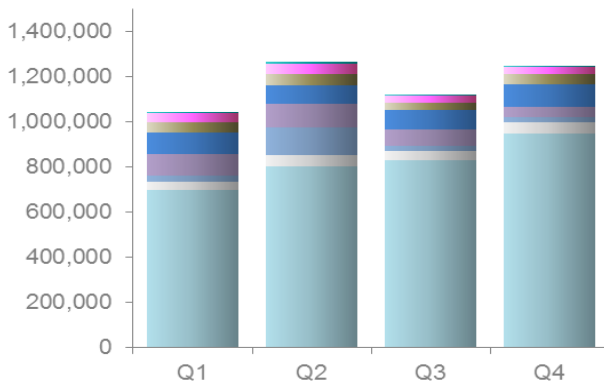
2015/2016 - Heritage Quarterly Statistics - Interactions
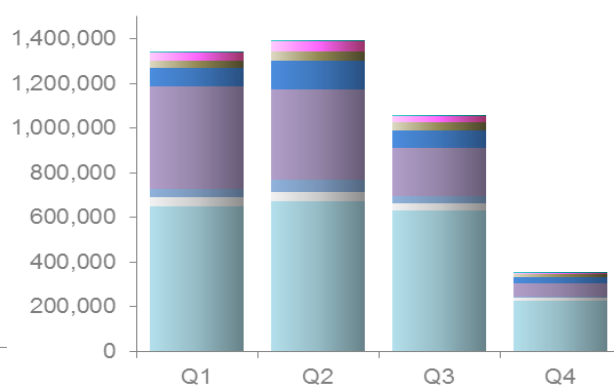
Legend:
- Lincs to the Past
- Archives and Conservation
- Battle of Britain Memorial Flight
- Lincoln Castle
- The Collection
- Gainsborough Old Hall
- Museum of Lincolnshire Life
- Customer Service Centre

Measure Name	Contact with the Heritage Service								
	2013-14				2014-15				
Interactions	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Lincs to the Past	696,443	803,967	830,071	949,777	650,306	671,380	628,692		
Archives and Conservation	38,125	48,431	42,217	49,513	38,867	40,036	33,501		
Battle of Britain Memorial Flight	26,510	124,223	22,948	22,475	38,783	57,277	30,474	6,010	
Lincoln Castle	96,954	104,291	72,287	46,062	455,990	401,566	216,475	59,485	
The Collection	94,219	82,711	82,693	98,474	83,523	128,374	78,937	28,018	
Gainsborough Old Hall	46,128	47,296	35,498	44,857	34,903	41,701	37,968	9,942	
Museum of Lincolnshire Life	41,480	46,128	29,773	33,294	35,887	47,088	26,676	8,624	
Customer Service Centre	3,693	6,810	3,462	3,811	4,385	4,918	3,342	885	
Total	1,043,552	1,263,857	1,118,949	1,248,263	1,342,644	1,392,340	1,056,065	112,964	

About the target

The 2015/16 target has been calculated using actual performance in 2014/2015 and inflated slightly to allow for increases in visitor numbers due to the reopening of Lincoln Castle on the 1st April 2015.

About the target range

An intuitive target range of +/- 5% has been set.

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.

![Lincolnshire County Council - Working for a better future]

Health and Wellbeing is improved

Enable and encourage people to participate in Lincolnshire's culture

Contact with the Library Service

Contact with the library service either in person, on the phone, by email or via the website

✔ Achieved

5,938,800
Contacts
Quarter 4 March 2016

⬇

5,480,000
Contacts
Target for March 2016

Contact with the Library Service

	Q1	Q2	Q3	Q4
Cumulative Performance	1,431,787	2,946,107	4,376,286	5938800
Quarterly Performance	1,431,787	1,514,320	1,430,179	1,562,514
Target	1,384,190	2,766,586	4,064,109	5480000
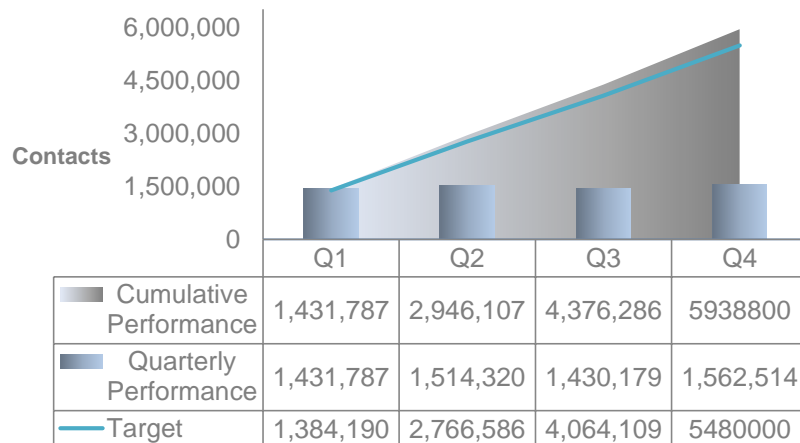
About the latest performance

During a period of profound change for the library service, the use of libraries continues to be popular and increasing.
Q4 performance exceeded the target by 8% with actual performance being 5,938,800 against a target of 5,480,000.

Contacts with the library service
(in person, by phone, e-mail or via the website)

Contacts with the library service
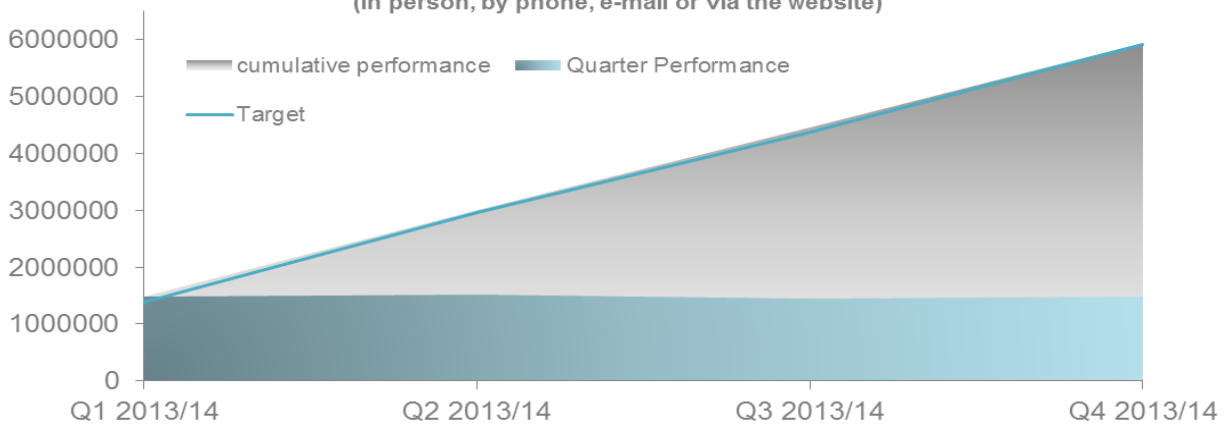### (in person, by phone, e-mail or via the website)

Measure Name	Contact with the Library Service								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Cumulative performance	1,480,199	3,003,724	4,456,982	5,938,551	1,398,781	2,852,103	4,218,992	5,727,843	
Quarter Performance	1,480,199	1,523,525	1,453,258	1,481,569	1,398,781	1,453,322	1,366,889	1,508,851	
Target	1,389,868	2,951,658	4,376,668	5,924,714	1,372,177	2,782,488	4,127,669	5,500,000	5,500,000

About the target

The target for 2015/16 reflects the uncertainty surrounding library provision within community hubs.

About the target range

An intuitive target range of +/- 5% has been set.

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area. The Chartered Institute of Public Finance and Accountancy (CIPFA) do produce some annual statistics; however the definition used by CIPFA relates to people visiting libraries for library purposes and does not match the definition nor data set used to report Library Interactions.

![Lincolnshire County Council - Working for a better future]

Health and Wellbeing is improved

Young people are supported to reach their potential

Young People Not in Education, Employment or Training

A young person who is no longer in the education system and who is not working or being trained for work.

Numerator: Number of young person no longer in the education system and not working or being trained for work.

Denominator: Number of young people in the education system, working or being trained for work.

The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.

✓ Achieved

3.28
% of young people
Quarter 4 March 2016

⬇

4.50
% of young people
Target for March 2016

Young People Not in Education, Employment or Training

% of young people

	Q1	Q2	Q3	Q4
Performance	4.47	2.47	3.54	3.28
Target	5	4.1	4.5	4.5
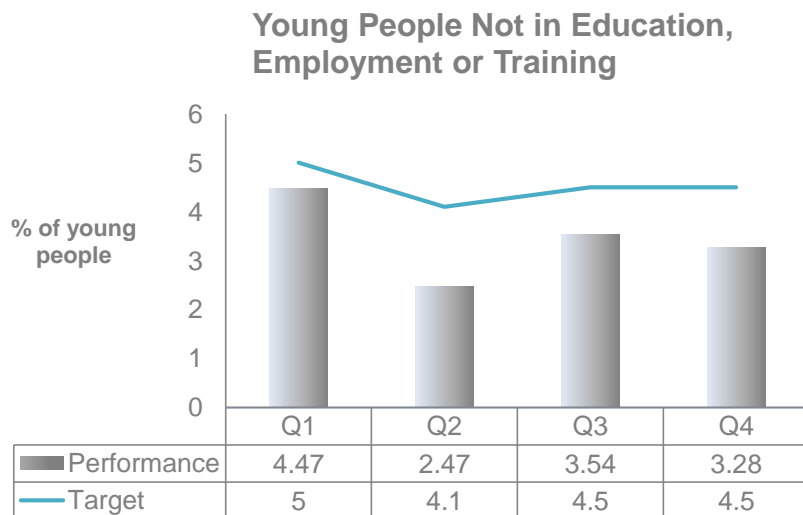
About the latest performance

Performance is better than the target set. However, this figure should be regarded with caution in that whilst performance is showing as better than target, performance in relation to unknowns (particularly for 18 year olds) is worse than target. It is possible therefore that some young people whose status is unknown are in fact NEET. The percentage of young people in year 12 and 13 whose status is unknown is lower, and therefore it can be assumed that NEET performance for this age group is good, and that any substantial increase in NEET resulting from a reduction in unknowns would be among 18 year olds (year 14).Whilst this is a concern, the statutory duty to engage 18 year olds in education, training or employment rests with Job Centre Plus rather than the Council.

Percentage of 16-18 year olds not in education, employment or training
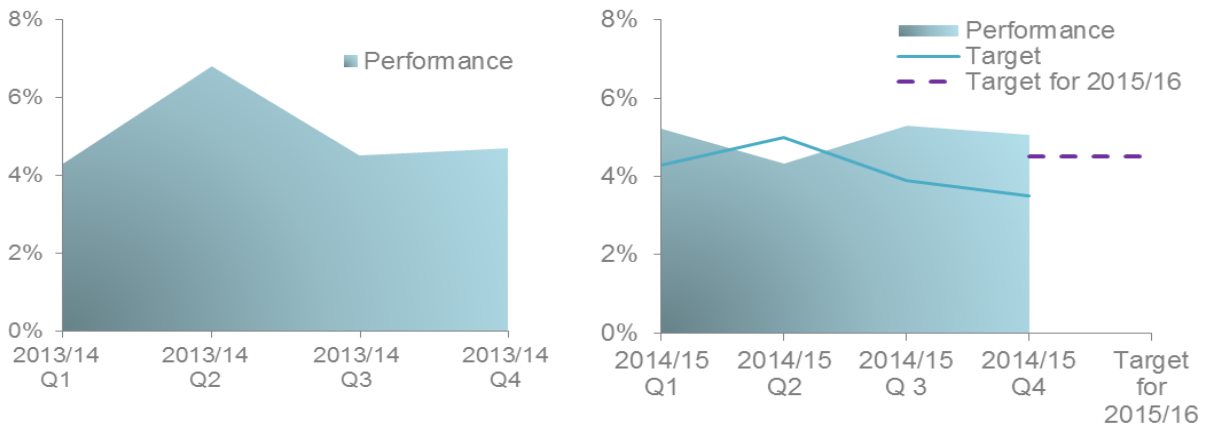
Measure Name	Young People Not in Education, Employment or Training								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Performance	4.3%	6.8%	4.5%	4.7%	5.2%	4.3%	5.3%	5.1%	
Target					4.3%	5.0%	3.9%	3.5%	4.5%

About the target

The current number of Young People Not in Education, Employment or Training has crept up. This has happened as the number of Young people in the 'Unknown' category has drastically reduced on previous years. This upward trend of NEETs is expected to stabilise and we are working on reducing the figure through 2015/16 and 16/17 year olds.

About the target range

In Q1 2015/16 we want to be no worse than Q1 2014/15 which was 5.2%
In Q2 we want to see an improvement on Q2 2012/13 which is our best performance over the last 3 years. In Q3 and Q4 the target range is plus or minus 0.2 percentage points of target of 4.5%

For all our comparators the overall NEET figure is between 4.5% and 5%. Lincolnshire is now outside of this range and an aspiration for the year is to get back to the lower level of NEET whilst keeping our counties unknown figure decreasing.   We have the option of benchmarking nationally and at similar authority level.

Percentage of young people not in education, employment or training comparison 2013/14.
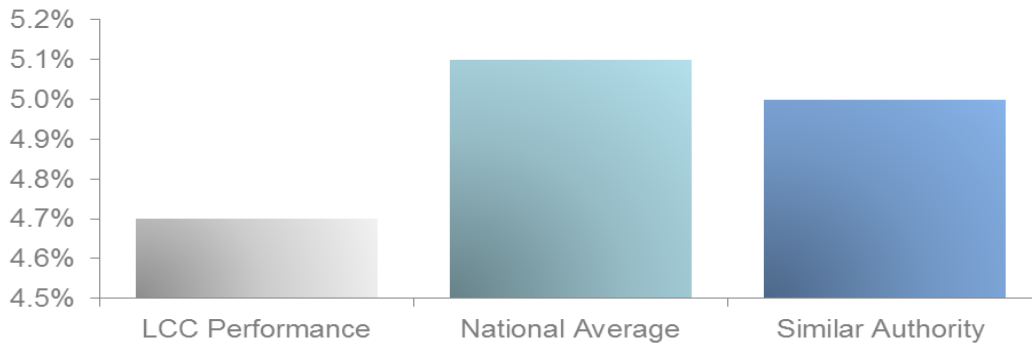
	LCC Performance	National Average	Similar Authority	LCC Target
2013/14 Q4	4.7%	5.1%	5.0%	
2014/15 Q4				

Health and Wellbeing is improved

Young people are supported to reach their potential

Pupils aged 16 – 18 participating in learning

This measures young people aged 16, 17 and 18 who are in:-
Full time education or training;
Apprenticeship;
Employment combined with training.
Numerator: Number of young people aged 16, 17 and 18 who are participating in learning.
Denominator: Number of young people aged 16, 17 and 18.
The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.

✔ Achieved

84.48
% of pupils
Quarter 4 March 2016

⬇

83
% of pupils
Target for March 2016

Pupils aged 16 – 18 participating in learning

% of pupils

	Q1	Q2	Q3	Q4
Performance	83.48	73.18	84.02	84.48
Target	83	75	85	83
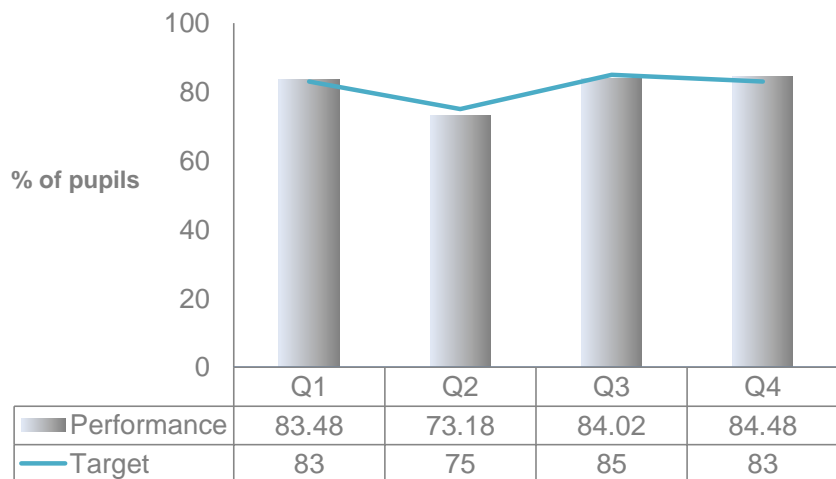
About the latest performance

Performance continues to be consistent and on target through quarters 3 and 4 following the traditional annual dip in performance at quarter 2. (This occurs annually as young people's status is recorded as unknown until such time as destination data is gathered). Whilst there is no recent national comparative data the overall trend in performance is slightly better than the average for England. Efforts continue to ensure that participation of the most vulnerable young people increases to the level of the overall cohort.

Further details

About the target

Target is ambitious as we have already made significant increases in performance and we aim to continue improving.

About the target range

The target range does not allow us to slip under current performance.

About benchmarking

Benchmarking data is not available for this measure.

Lincolnshire
COUNTY COUNCIL
Working for a better future

Health and Wellbeing is improved

Young people are supported to reach their potential

16-18 year old Looked After Children participating in learning

This measures young people recorded as being Looked After Children at the end of the reporting period and will not take into consideration the length of time that they have been in local authority care.
Numerator: Number of Looked After Children participating in learning at the end of the reporting period.
Denominator: Number of Looked After Children at the end of the reporting period.
The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.

✓ Achieved

86.79

% of looked after children
Quarter 4 March 2016

⬇

85

% of looked after children
Target for March 2016

16-18 year old Looked After Children participating in learning

% of looked after children

	Q1	Q2	Q3	Q4
Performance	90.16	67.44	81	86.79
Target	85	60	85	85
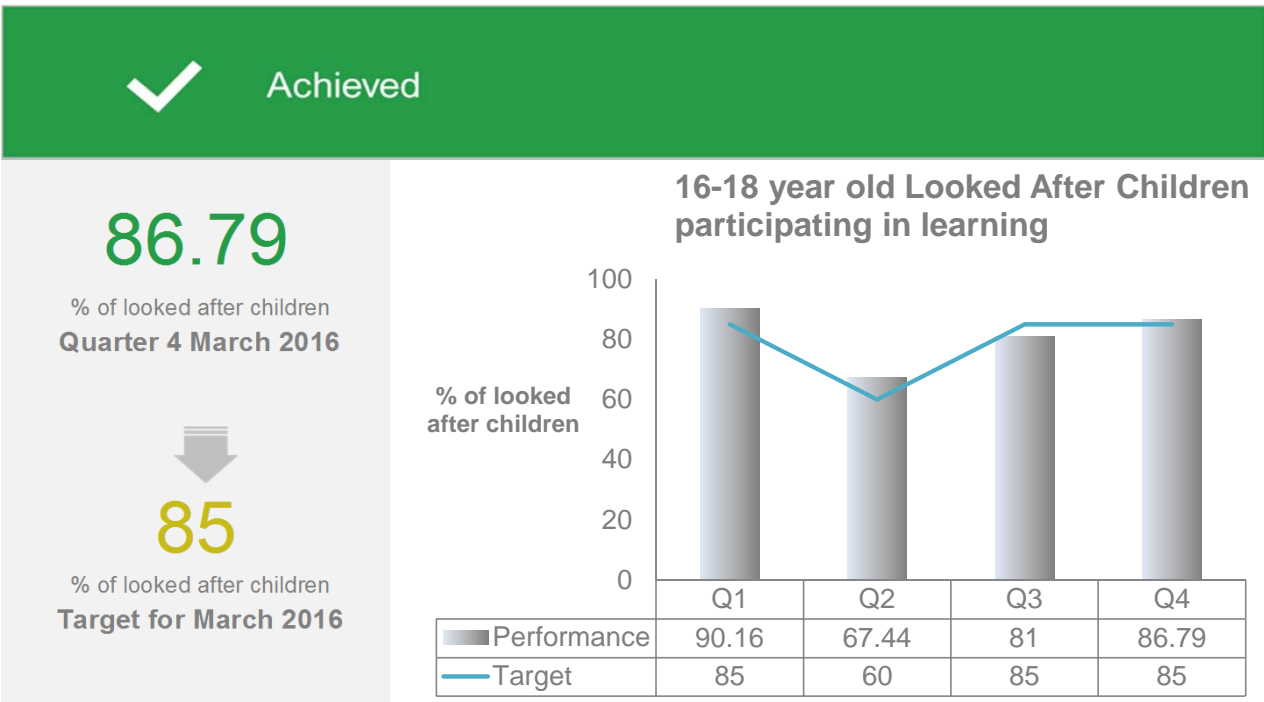
About the latest performance

The push for greater compliance has allowed the Virtual School to develop stronger links with schools, colleges and providers wherever our young people are placed. All our post -16 young people now have designated teachers in place wherever they attend. This has allowed for a more systematic approach to providing the appropriate support to our learners.

Further details

Percentage of 16-18 year olds in Local Authority care participating in learning

Measure Name	16-18 year old Looked After Children participating in learning								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Performance					86.0%	60.0%	84.0%	87.1%	
Target					80.0%	80.0%	80.0%	80.0%	85.0%

About the target

The 2015/16 target of 85% is an increase of by 5 percentage points on the 2014/15 target of 80%.

About the target range

The target range allows for 2 young people above the target and 5 young people below the target. Due to the small numbers in the cohort each person represents 1.25% and so the target range is 2.5% above and 6.25% below the 85% target.

About benchmarking

Benchmarking data is not available for this measure.

![Lincolnshire County Council - Working for a better future]

Health and Wellbeing is improved

Young people are supported to reach their potential

Care Leavers in suitable accommodation

A care leaver is a young person who reaches the age of 18 who had been in local authority care.
Numerator: Number of care leavers turning 19 years of age in the year who are living is accommodation deemed as "suitable".
Denominator: Number of care leavers turning 19 years of age in the year.
The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.

✔ Achieved

92.6
%
Quarter 4 March 2016

⬇

90.0
%
Target for March 2016

Care Leavers in suitable accommodation

	Q1	Q2	Q3	Q4
Performance	91.4	93.1	93.8	92.6
Target	90	90	90	90
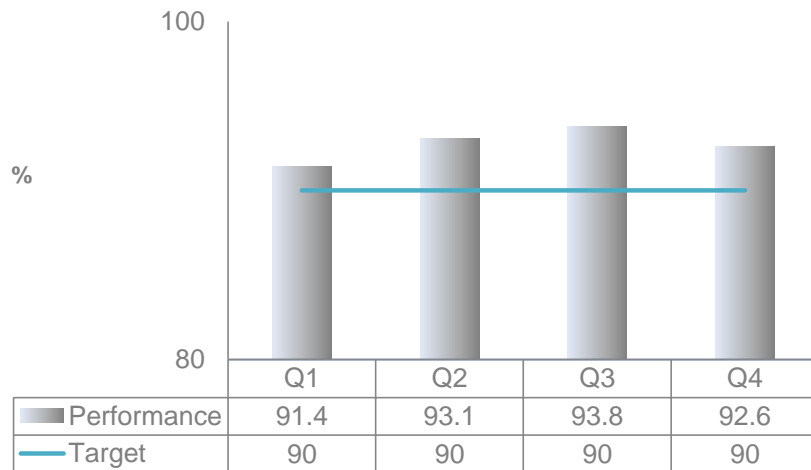
About the latest performance

The performance continues to be positive. At year end there are 20 young people within the Leaving care service deemed to be in unsuitable accommodation. Of these 11 are in custody and 3 have returned to their parents. The leaving care service encourage the remaining young people to make different choices about their accommodation as part of their ongoing working relationship.

Percentage of care leavers in suitable accommodation

Percentage of care leavers in suitable accommodation
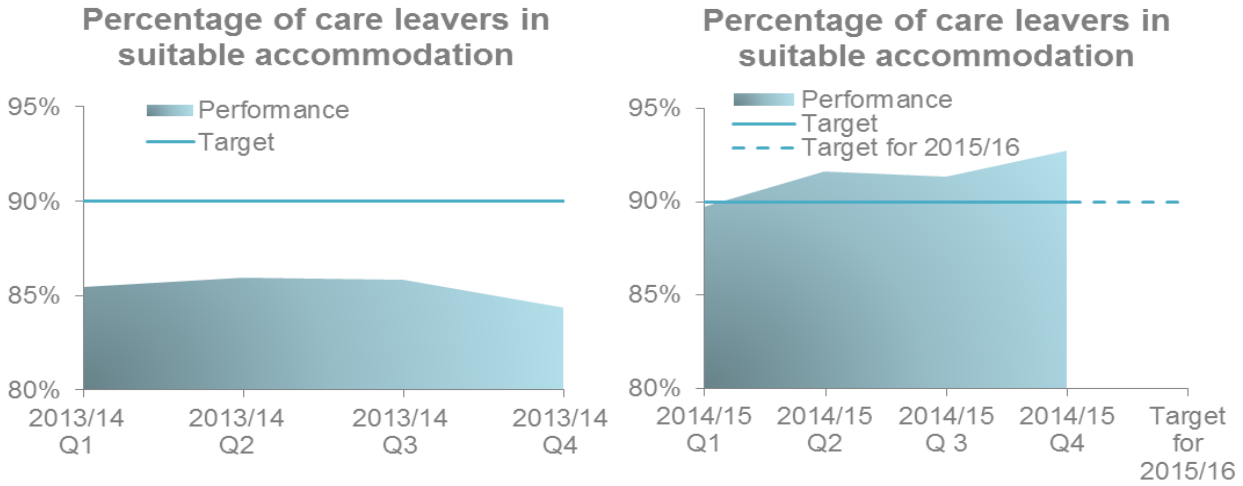
Measure Name	Care Leavers in suitable accommodation								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Performance	85.5%	86.0%	85.9%	84.4%	89.7%	91.6%	91.3%	92.7%	
Target	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%

About the target

Target is to remain the same level as 2014/15 as this is above both national and similar authority average.

About the target range

The target range is between 86% and 98%. This will allow the performance to be set between the level achieved in 2013/14 and to accommodate an improvement on 2014/15 performance, whilst remaining above our statistical neighbours.

About benchmarking

We benchmark nationally and at similar authority level. Benchmarking data is sourced from the national LAIT (Local Authority Interactive Tool).

Percentage of care leavers in suitable accommodation 2013/14
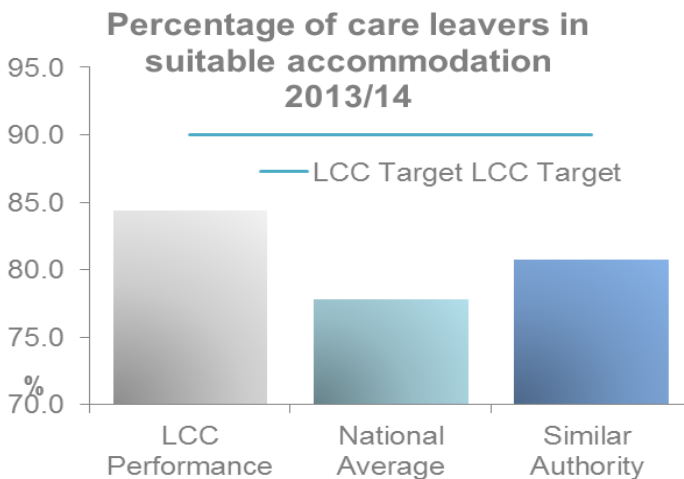
%	LCC Performance	National Average	Similar Authority	LCC Target
2013/14 Q4	84.4%	77.8%	80.8%	90.0%
2014/15 Q4				

![Lincolnshire County Council - Working for a better future]

Health and Wellbeing is improved

Enhanced quality of life and care for people with learning disability, autism and or mental illness

Adults with learning disabilities who live in their own home or with family

The measure shows the proportion of all adults with a learning disability who are known to the council, who are recorded as living in their own home or with their family.
Individuals 'known to the council' are adults of working age with a learning disability who received long term support during the year.
'Living on their own or with family' is intended to describe arrangements where the individual has security of tenure in their usual accommodation, for instance, because they own the residence or are part of a household whose head holds such security.
Numerator: Of those adults who received long-term support with a primary support reason of learning disability, those who are recorded as living in their own home or with their family within the current financial year.
Denominator: Adults who received long-term support during the year with a primary support reason of learning disability.
The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.

✔ Achieved

74
% of adults
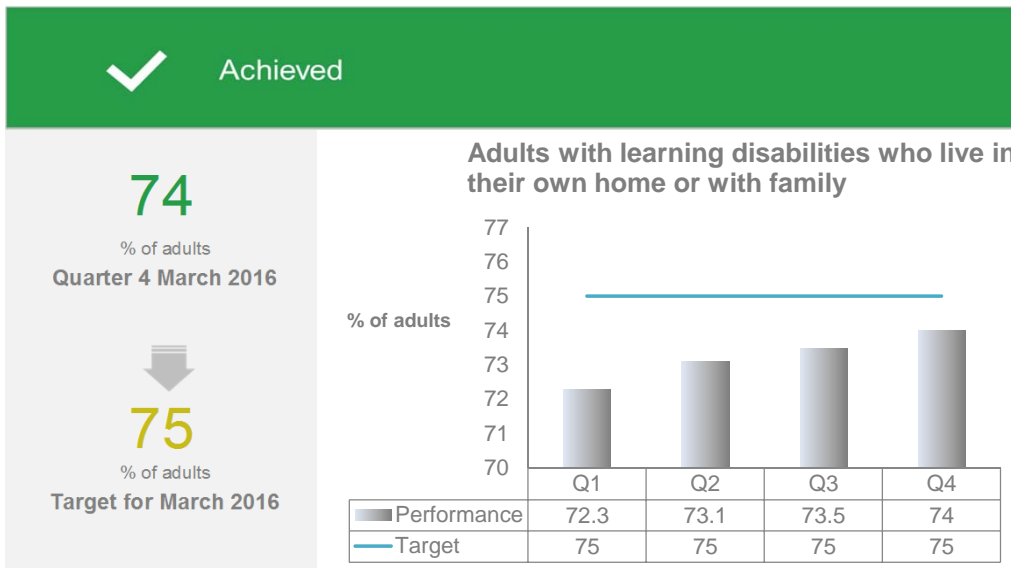**Quarter 4 March 2016**

⬇

75
% of adults
Target for March 2016

Adults with learning disabilities who live in their own home or with family

% of adults

	Q1	Q2	Q3	Q4
Performance	72.3	73.1	73.5	74
Target	75	75	75	75

About the latest performance

This measure was previously referred to as settled accommodation. All clients classed as 'unsettled' are in a residential or nursing care home and it is very difficult to move them back to the community. Despite not having the security of tenure in the care home, they are safe, and settled in their environment. The measure is intended to improve outcomes for adults with a learning disability by demonstrating the proportion in stable and appropriate accommodation. The nature of accommodation for people with a learning disability has a strong impact on their safety and overall quality of life and the risk of social exclusion. There has been a slow and steady improvement in the proportion of adults living at home or with family in the year. The only people now classed as 'unsettled' are in a care home setting, following the discharge of some people out of unsettled inpatient facilities. Also, a higher proportion of new clients in the year are living at home or with family with fewer admissions to residential care. Although the quarter 4 figure is lower than the target, it is within acceptable range.

This is a new measure for 2015-16 therefore historical data is not available

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.

About the target range

5% +/-. Based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.

Adults with learning disabilities who live in their own home or with family CIPFA Comparators 2014/15

	*Numerator	**Denominator	***Outcome
Staffordshire	890	1,705	52.2
Suffolk	1,110	1,730	64.3
Leicestershire	795	1,225	65.0
Devon	1,025	1,565	65.6
Warwickshire	770	1,095	70.2
Gloucestershire	915	1,295	70.6
Nottinghamshire	1,430	2,025	70.6
Northamptonshire	1,140	1,605	71.1
Lincolnshire	**1,070**	**1,500**	**71.3**
Norfolk	1,710	2,305	74.2
Worcestershire	950	1,275	74.3
Somerset	1,190	1,480	80.4
Cumbria	1,025	1,210	84.6
North Yorkshire	1,305	1,505	86.5
Derbyshire	1,690	1,900	88.8
Lancashire	2,670	2,900	92.0
EM Regional Average	**34,975**	**49,240**	**71.0**
England Average	**91,080**	**124,230**	**73.3**

The proportion of adults with a learning disability who live in their own home or with their family

EM Regional Average

England Average

*Number of working age (18-64) service users who received long-term support during the year with a primary support reason of learning disability support, who are living on their own or with their family

**Number of working age (18-64) service users who received long-term support during the year with a primary support reason of learning disability support

***Proportion of working age (18-64) service users who received long-term support during the year with a primary support reason of learning disability support, who are living on their own or with their family (%)

Health and Wellbeing is improved

Enhanced quality of life and care for people with learning disability, autism and or mental illness

Adults in contact with community mental health teams living independently

Proportion of adults in contact with secondary mental health services living independently, with or without support. (Section 75 arrangement with Health)

✓ Achieved

57
% of adults
Quarter 3 December 2016

⬇

56
% of adults
Target for December 2016

Adults in contact with community mental health teams living independently

% of adults

	Q1	Q2	Q3
Performance	50	56	57
Target	36	42	56
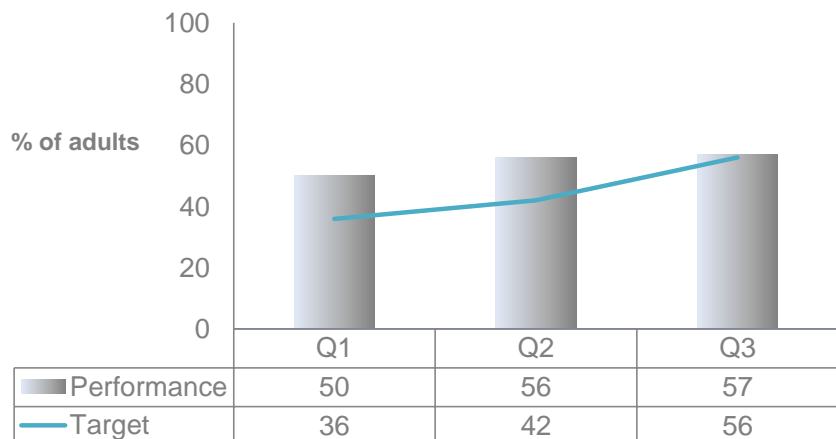
About the latest performance

This measure is reported from the Mental Health and Learning Disabilities Data Set (MHLDDS). The latest data available at the time of the report is for November, which was provided by the Lincolnshire Partnership Foundation Trust. Almost double the number of people are reported as living independently compared to the previous year (30%), and this is a reflection of the improved data recording in the clinical system.

Further details

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.
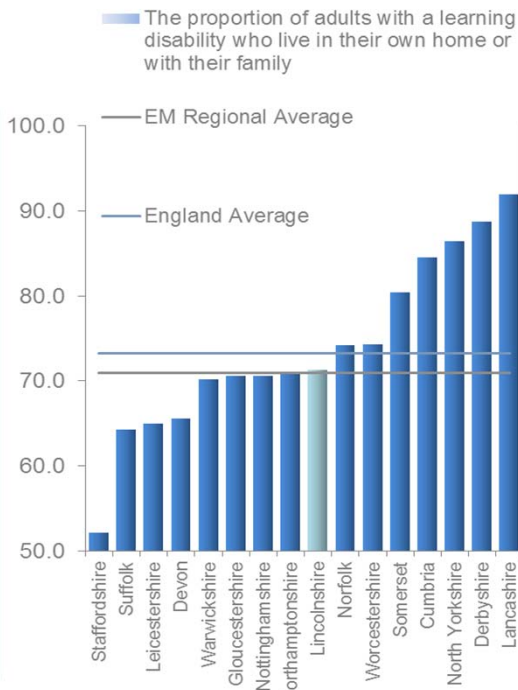
About the target range

5% +/-. Based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.

Adults in contact with community mental health teams living independently CIPFA Comparators 2014/15

The proportion of adults in contact with secondary mental health services living independently, with or without support

—— EM Regional Average

	*Outcome
Northamptonshire	10.6
Somerset	26.0
Nottinghamshire	29.4
Lincolnshire	*29.6*
Cumbria	41.5
Leicestershire	44.5
Derbyshire	57.1
Devon	60.9
Lancashire	62.1
Norfolk	62.3
Staffordshire	66.8
North Yorkshire	69.6
Suffolk	77.4
Gloucestershire	79.1
Warwickshire	80.6
Worcestershire	81.8
EM Regional Average	*33.5*
England Average	*59.7*
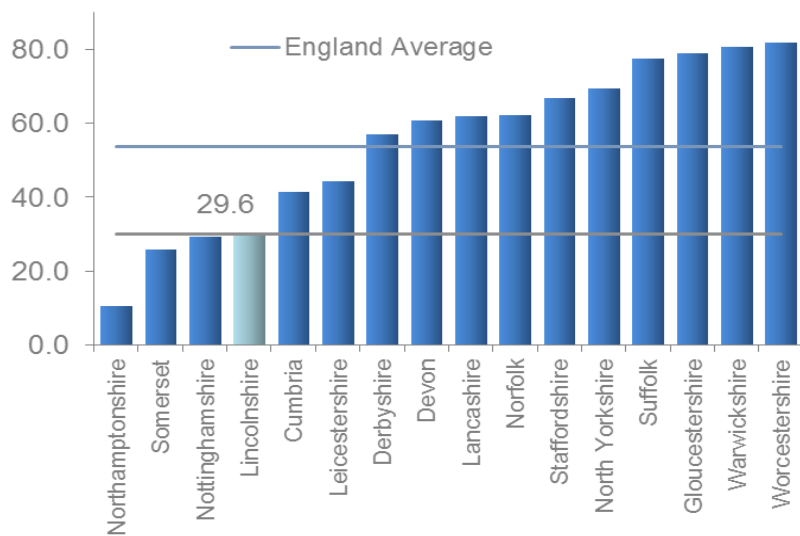
*Proportion of working age adults (18-69) who are receiving secondary mental health services and who are on the Care Programme Approach (CPA) at the end of the month, who are recorded as living independently (with or without support) (%)

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![Lincolnshire County Council logo — Working for a better future]

Health and Wellbeing is improved

People are supported to remain independent and at home

Permanent admissions to residential and nursing care homes aged 65+

The number of admissions of older people to residential and nursing care homes relative to the population size (65+).

Numerator - The number of LCC funded/part funded permanent admissions of older people, aged 65+, to residential and nursing care during the year.
Denominator - Size of older people population (aged 65+) in Lincolnshire based on the Office of National Statistics mid-year population 2013 estimates.

The desired outcome is fewer permanent admissions to residential and nursing care homes (65+).

This is a Adult Social Care Outcomes Framework (ASCOF) 2a part 2 and reported in the Better Care Fund (BCF).

✓ Achieved

1,019
People
Quarter 4 March 2016

⬇

982
People
Target for March 2016

Permanent admissions to residential and nursing care homes aged 65+

	Q1	Q2	Q3	Q4
Cumulative Performance	163	432	658	1019
Quarterly Performance	163	269	226	361
Target	246	491	737	982
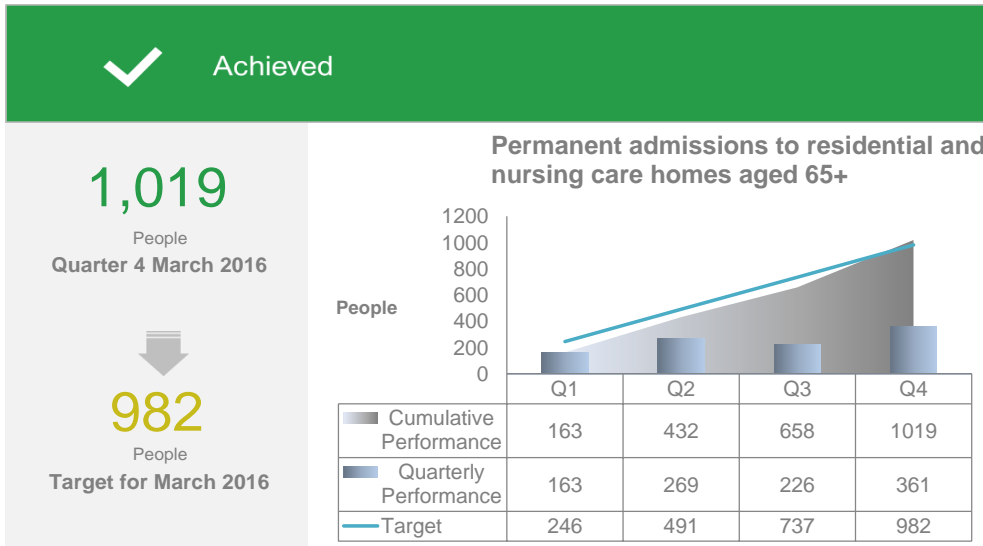
About the latest performance

The admission rate for the year is slightly above the target, but within the target range, so the target has been achieved.

Further details

Permanent admissions to residential and nursing care home
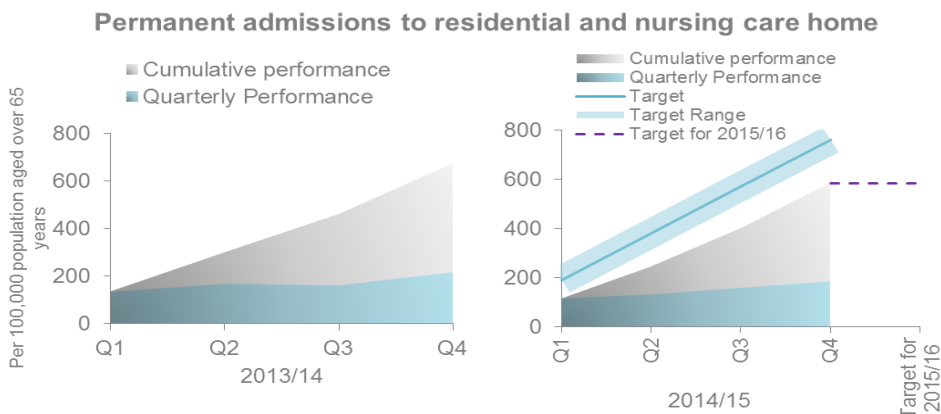
Measure Name	Permanent admissions to residential and nursing care homes aged 65+								
	2013-14				2014-15				Target for 15/16
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Cumulative performance	132.1	299.8	459.7	674.3	115.0	243.8	401.4	585.1	
Quarterly Performance	132.1	167.7	159.9	214.6	115.0	128.8	157.6	183.7	
Target					189.8	379.5	569.3	759.0	582.9
Upper Range					227.7	417.4	607.2	796.9	
Lower range					151.8	341.6	531.3	721.1	

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.

About the target range

5% +/-. Based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.

Permanent admissions to residential and nursing care homes aged 65+ CIPFA Comparators 2014/15

	*Numerator	**Denominator	***Outcome
Warwickshire	541	110,440	489.9
Northamptonshire	640	121,630	526.2
Lincolnshire	**960**	**164,075**	**585.1**
Devon	1,119	185,935	601.8
Worcestershire	755	122,200	617.8
Suffolk	1,038	162,830	637.5
Staffordshire	1,128	175,730	641.9
Gloucestershire	860	123,800	694.7
Nottinghamshire	1,115	158,350	704.1
Norfolk	1,451	205,240	707.0
Leicestershire	926	130,085	711.8
Somerset	934	124,820	748.3
Lancashire	1,805	232,930	774.9
North Yorkshire	1,079	137,355	785.5
Derbyshire	1,332	159,435	835.5
Cumbria	1,423	113,155	1257.6
EM Regional Average	**5,841**	**859,155**	**679.9**
England Average	**63,788**	**9,537,710**	**668.8**

Legend: Long-term support needs of older adults (aged 65 and over) met by admission to residential and nursing care homes, per 100,000 population; EM Regional Average; England Average

*The number of council-supported older adults (aged 65 and over) whose long-term support needs were met by a change of setting to residential and nursing care during the year (excluding transfers between residential and nursing care)

**Size of the older adult population (aged 65 and over) in the area

***Number of council-supported older adults (aged 65 and over) whose long-term support needs were met by admission to residential and nursing care homes, per 100,000 population

Businesses Are Supported to Grow

Jobs created as a result of the Council's support

Businesses supported by the Council

Number of businesses who receive direct support and advice from services the Council commission.

✓ Achieved

779
Businesses
Quarter 4 March 2016

⬇

350
Businesses
Target for March 2016

Businesses supported by the Council

	Q1	Q2	Q3	Q4
Cumulative Performance	415	525	634	779
Quarterly Performance	415	110	109	145
Target	88	175	263	350
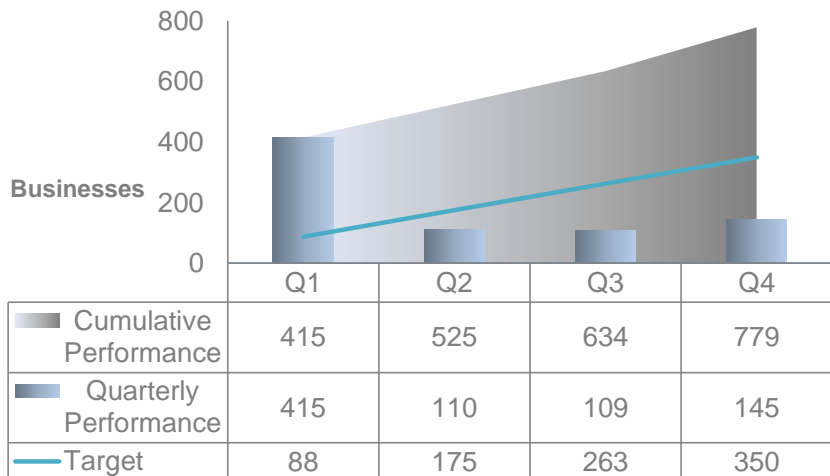
About the latest performance

We have substantially exceeded our target because we attracted additional funding during the year and were able to deliver extra courses and advice.

Businesses supported to improve their performance
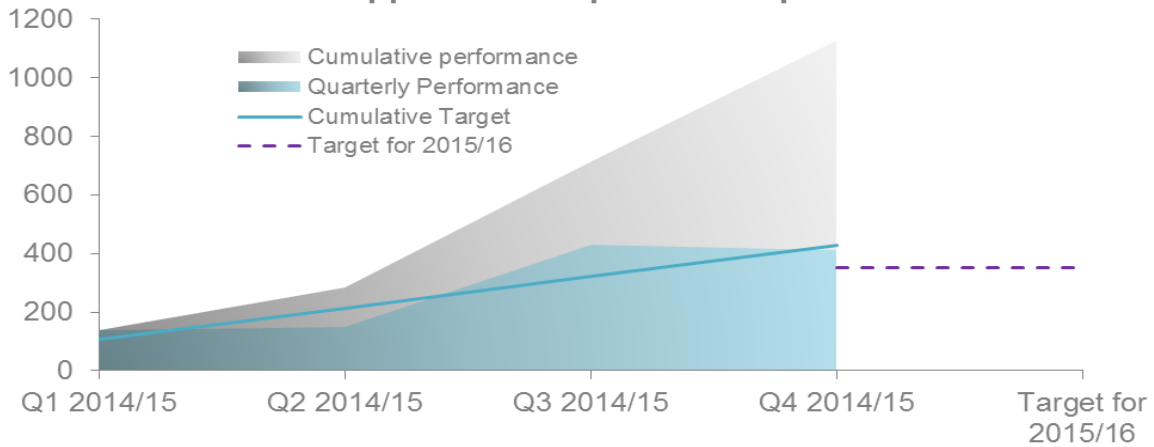
Measure Name	Businesses supported by the Council								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Quarterly Performance					137	149	429	412	
Cumulative performance				894	137	286	715	1127	
Cumulative Target				407	107	215	322	429	350

About the target

The council commissions a series of programmes which help business leaders to grow their business. The businesses who receive support will grow creating jobs and other opportunities (for example, the supply chain).

About the target range

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.

![Lincolnshire County Council - Working for a better future]

Businesses Are Supported to Grow

Jobs created as a result of the Council's support

Qualifications achieved by adults

Number of qualifications achieved (Skills programmes, vocational training programmes, adult and community learning) through programme support by the council.

✓ Achieved

978

Qualifications
Quarter 4 March 2016

⬇

902

Qualifications
Target for March 2016

Qualifications achieved by adults

	Q1	Q2	Q3	Q4
Cumulative Performance	71	796	934	978
Quarterly Performance	71	725	138	44
Target	45	805	855	902
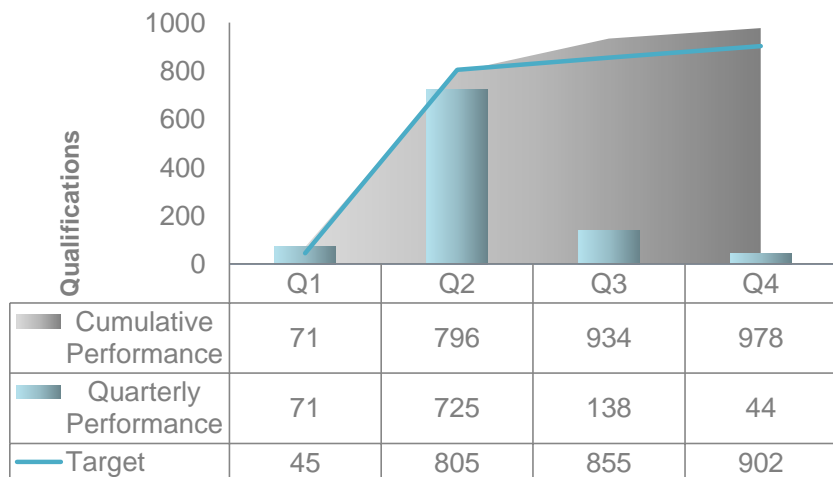
About the latest performance

The difference between the target and achieved figures relates to qualification accreditation which are currently being processed but are delayed. The majority of qualifications were achieved in the months July to September in line with the academic year.

Further details

This is a new measure for 2015-16 therefore historical data is not available

About the target

The council commissions a series of training schemes which help individuals to gain skills. These training schemes are focused on the skills that employers need. Employers can understand an individual's skills level by the qualification that they hold, hence the reason that we count the number of qualifications achieved.

About the target range

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.

![Lincolnshire County Council - Working for a better future]

Communities are safe and protected

Reduce fires and their consequences

Primary fires

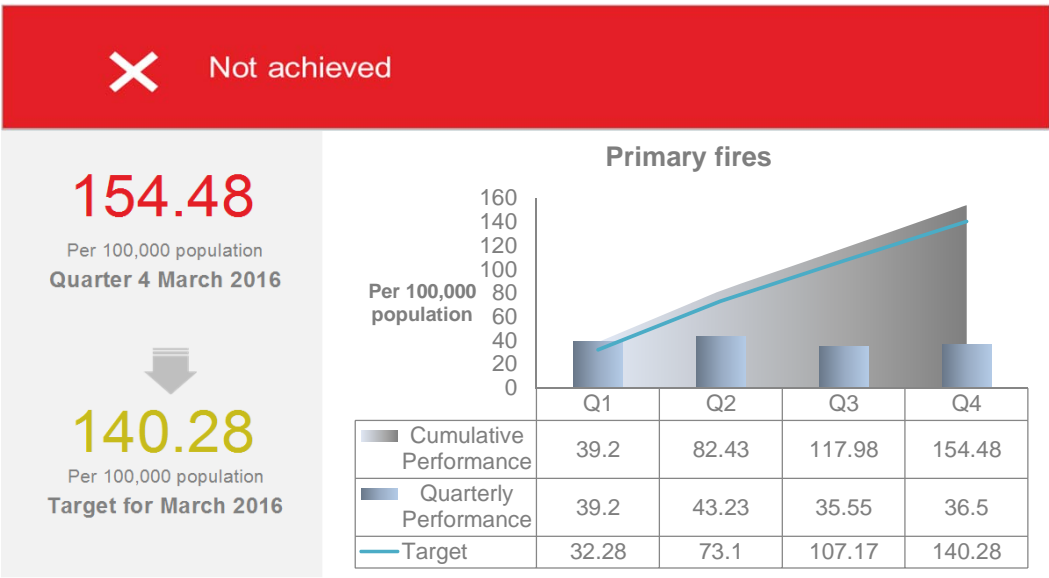Number of incidents of fires involving property (i.e. buildings, vehicles, recycling banks, caravans etc.); and/or casualties, fatalities or rescues; and/or five or more pumping appliances where the Fire Service attended (per 100,000 population).
Numerator is the number of primary fires
Denominator is the population of Lincolnshire.
The rate per 100,000 population is calculated as follows:
Numerator divided by the denominator multiplied by 100,000.

✕ Not achieved

154.48
Per 100,000 population
Quarter 4 March 2016

⬇

140.28
Per 100,000 population
Target for March 2016

Primary fires

	Q1	Q2	Q3	Q4
Cumulative Performance	39.2	82.43	117.98	154.48
Quarterly Performance	39.2	43.23	35.55	36.5
Target	32.28	73.1	107.17	140.28

Per 100,000 population

About the latest performance

During 2015/16 we attended 1,130 primary fires in Lincolnshire, compared with our target of 1,026. We are therefore behind target for this indicator and when we compare to the 2014/15 financial year, we have also seen an increase of 12% (an additional 119 incidents) in the number of primary fires. As has been previously reported, this increase can be directly attributed to the increase we have seen in accidental dwelling fires (up from 295 in 2014/15 to 391 in 2015/16 – 33% increase). We have previously reported that the majority of the increase in primary fires occurred during the first three months of the year and that the subsequent quarters have been in-line with previous years, however, it is disappointing to see that the final three months of the year saw another larger increase (April-June – increase of 76 primary fires compared with last year, July-September – increase of only 7, October-December – increase of only 9, January-March – increase of 27). Analysis of the data shows that both these trends are mirrored in the accidental dwelling fire data, so again, the reason for the increase in primary fires can be directly attributed to accidental dwelling fires. It is worth noting that the number of accidental dwelling fires during 2014/15 was exceptionally low, however, our year-end figure of 391 is still higher than the year-end figure for 2013/14 and is also the highest we have reported since 2009/10 when we reported the same 391. We have also had some increases in other primary fire property types – namely farm related primary fires (includes farm building, farm equipment, farm vehicles and haystacks/manure heaps) which are up from 86 in 2014/15 to 121 this year, and also in prisons which are up from 18 in 2014/15 to 28 this year. In order to meet our 2016/17 target, we will provide home safety advice and support, provide support to the business community, conduct arson reduction activities and ensure effective call management and incident support.

Further details

Primary Fires (per 100,000 population
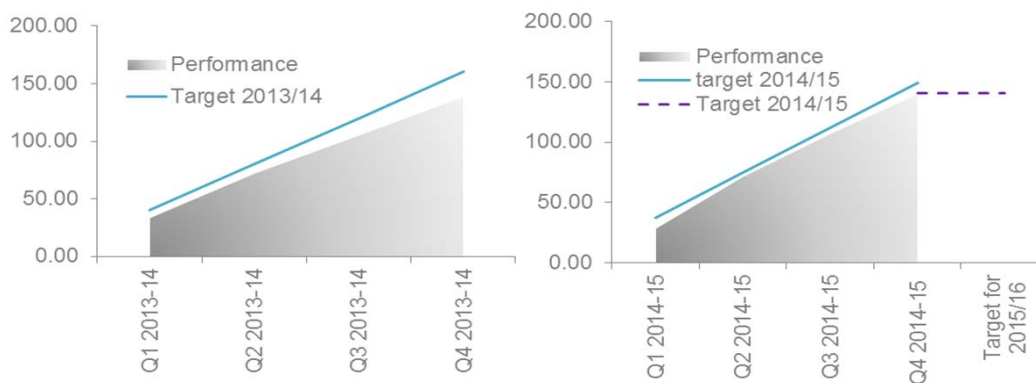
Measure Name	Primary fires								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Performance (per 100,000 population)	33.24	71.64	104.75	137.87	28.57	71.64	106.3	139.54	
Target	40.04	80.08	120.12	160.17	37.21	74.41	111.6	148.82	140.28
Numerator	239	515	753	991	207	519	770	1011	1017
Denominator	718,800	718,800	718,800	718,800	724,500	724,500	724,500	724,500	724,500

About the target

The target is set to aim for continuous improvement, including the following factors: 1) Progress towards 2020 Vision targets, 2) To intend to perform in the top half nationally when compared to other Fire and Rescue Services, 3) The results of our performance last year, 4) Our Service priorities and 5) Drive for continuous improvement.

About the target range

A target range of 2% either side of the likely number of incidents at the end of the year.

About benchmarking

Benchmarking data for this measure is not available

Communities are safe and protected

Reduce fires and their consequences

Number of deliberate secondary fires

Number of incidents of fires:- not involving property; were not chimney fires in buildings; did not involve casualties, fatalities or rescues; were attended by four or fewer pumping appliances where the Fire Service attended and determined that the cause of the fire was deliberate/malicious intent (per 10,000 population).
Numerator is the number of deliberate secondary fires.
Denominator is the population of Lincolnshire.
The rate per 10,000 population is calculated as follows:
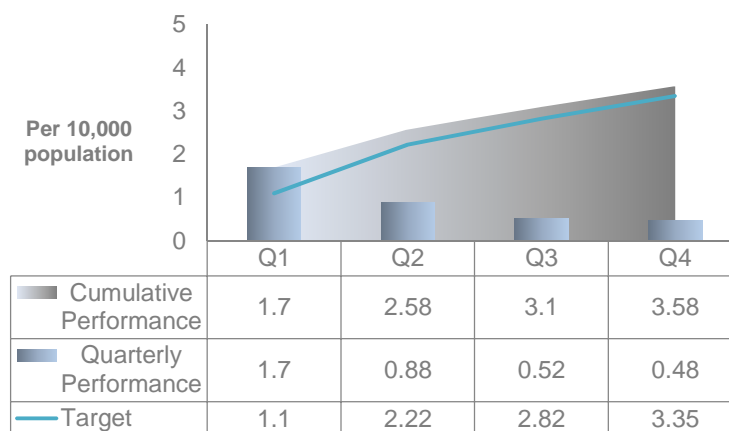Numerator divided by the denominator multiplied by 10,000.

✖ Not achieved

3.58
Per 10,000 population
Quarter 4 March 2016

⬇

3.35
Per 10,000 population
Target for March 2016

Number of deliberate secondary fires

Per 10,000 population

	Q1	Q2	Q3	Q4
Cumulative Performance	1.7	2.58	3.1	3.58
Quarterly Performance	1.7	0.88	0.52	0.48
Target	1.1	2.22	2.82	3.35

About the latest performance

During 2015/16 we attended 262 deliberate secondary fires in Lincolnshire compared with our target of 245 and we are therefore behind target for this indicator. If we compare to 2014/15 we have seen an increase of 19% (41 incidents) in the number of deliberate secondary fires however, it is worth noting that 2014/15 saw an exceptionally low number of these incidents and although we have seen an increase in 2015/16, we are still lower than our 2013/14 figure of 282. Increases have been seen in the number of deliberate secondary fires involving grassland (up from 42 in 2014/15 to 59) and outdoor structures (up from 12 to 25), however both remain lower than the 2013/14 figures. Deliberate secondary fires involving refuse/refuse containers continues to account for the largest proportion of these incidents (65% this year) and has also seen a small increase (up from 157 to 169). In order to meet our 2016/17 target, we will provide home safety advice and support, provide support to the business community, conduct arson reduction activities and ensure effective call management and incident support.

Deliberate secondary fires (per 10,000 population)

Measure Name	Number of deliberate secondary fires.								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Performance (per 100,000 population)	1.36	2.78	3.44	3.92	0.97	2.04	2.5	3.05	
Target	1.63	3.25	4.88	6.50	1.43	2.86	4.29	5.72	3.35
Numerator	98	200	247	282	70	148	181	221	243
Denominator	718,800	718,800	718,800	718,800	724,500	724,500	724,500	724,500	724,500

About the target

Target set to aim for continuous improvement, including the following factors: 1) Progress towards 2020 Vision targets, 2) To intend to perform in the top half nationally when compared to other Fire and Rescue Services, 3) The results of our performance last year, 4) Our Service priorities and 5) Drive for continuous improvement.

About the target range

A target range of 5% either side of the likely number of incidents at the end of the year.

About benchmarking

Benchmarking data for this measure is not available

Lincolnshire
COUNTY COUNCIL
Working for a better future

Health and Wellbeing is improved

Carers feel valued and respected and able to maintain their caring roles

Carers who receive a direct payment

This measure reflects the proportion of carers who receive a direct payment.
Numerator: Number of carers who are and have been receiving direct payments and part direct payments in the last 12 months.
Denominator: Number of carers receiving carer specific support services.
The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.

✖ Not achieved

48

% of carers
Quarter 4 March 2016

⬇

70

% of carers
Target for March 2016

Carers who receive a direct payment

	Q1	Q2	Q3	Q4
Performance	64.5	55.6	45	48
Target	70	70	70	70
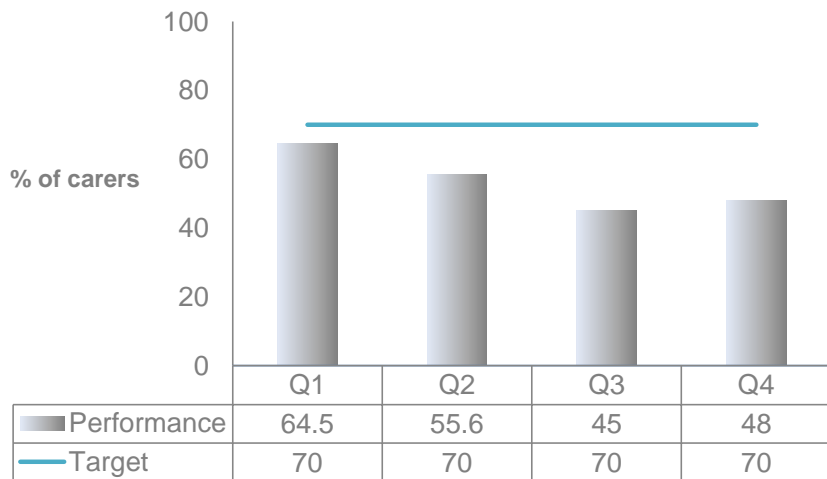
% of carers

About the latest performance

There has been a definite shift in the provision of services to carers; away from personal budgets to preventative services and information and advice. Some existing carers are no longer eligible under the Care Act 2014, plus fewer new carers are meeting the national threshold. For Carers that are eligible for care and support, a direct payment is no longer the default service. 8 weeks of support planning means that a higher proportion of carers' needs are being met without a direct payment. In preparation for the new carers service provider coming in, caseloads have been reviewed which have resulted in many closures, many of which were previously receiving a direct payment.

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.

About the target range

5% +/-. Based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.

Carers who receive a direct payment - CIPFA Comparators 2014/15

	*Numerator	**Denominator	***Outcome
Cumbria	85	350	23.6
Warwickshire	210	535	39.4
Norfolk	1,250	2,870	43.5
North Yorkshire	2,600	4,835	53.8
Devon	6,275	11,135	56.4
Lincolnshire	**3,960**	**5,655**	**70.0**
Staffordshire	300	355	84.8
Leicestershire	1,555	1,635	95.0
Lancashire	2,850	2,890	98.5
Derbyshire	15	15	100.0
Nottinghamshire	3,535	3,535	100.0
Suffolk	1,045	1,045	100.0
Worcestershire	945	945	100.0
Gloucestershire	c	3,725	c
Northamptonshire	c	c	c
Somerset	c	c	c
EM Regional Average	**10,925**	**12,705**	**86.0**
England Average	**92,155**	**137,760**	**66.9**

*Number of carers receiving direct payments or part-direct payments in the year (14/15) to 31 March
**Number of carers receiving carer-specific services in the year (14/15) to 31 March
***Proportion of carers receiving carer-specific services in the year (14/15) to 31 March who received direct payments (%)

Lincolnshire
COUNTY COUNCIL
Working for a better future

Health and Wellbeing is improved

People have a positive experience of care and support

Delayed transfers of care from hospital

This measure reports the impact of hospital services (acute, mental health and non-acute) and community based care in facilitating timely and appropriate transfer from all hospitals for all adults. This measure reflects the number of delayed transfers of care which are attributable to social care services or jointly to social care and the NHS.

A delayed transfer of care occurs when a patient is ready for transfer from a hospital bed, but is still occupying such a bed.

Numerator: Average number of delayed transfers of care (for those 18+) on a particular day taken over the year, that are attributable to social care or jointly to social care and the NHS (this is the average of the 12 monthly snapshots).

Denominator: Size of adult population in area (18+).

✗ Not achieved

5
Per 100,000 adults
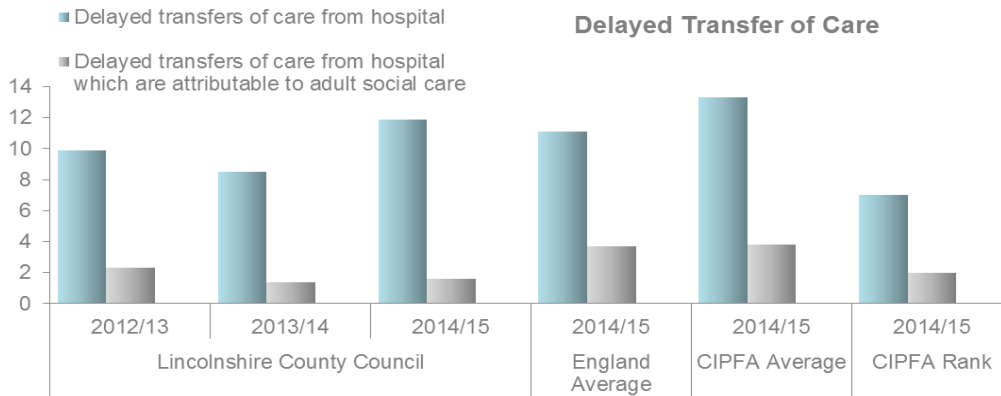**Quarter 4 March 2016**

⬇

2.5
Per 100,000 adults
Target for March 2016

Delayed transfers of care from hospital

Per 100,000 adults

	Q1	Q2	Q3	Q4
Performance	3.1	2.9	3.3	5
Target	2.5	2.5	2.5	2.5

About the latest performance

The latest data available on the NHS England website at the time of this report is February. This measure calculates the number of patients delayed on average per month where the delay is attributable to social care or to both social care and the NHS, expressed as a rate per 100,000 of the total population of Lincolnshire. The Acute sector is under immense pressure at present and the Better Care Fund (BCF) funding is supporting community services to improve throughput and reduce unnecessary delays. Capacity issues within the new reablement service and newly appointed home support providers has increased the delays attributable to social care. Overall, the total patient delays on average have increased by 40% when NHS delays are included. Delays are a new focus for the BCF in 2016/17 and the authority have already responded with more social work presence at hospitals and the adoption of local codes for clearly defining the reasons and the organisation responsible.

Further details

Delayed Transfer of Care

Legend: Delayed transfers of care from hospital / Delayed transfers of care from hospital which are attributable to adult social care

	Lincolnshire County Council			England Average	CIPFA Average	CIPFA Rank
	2012/13	2013/14	2014/15	2014/15	2014/15	2014/15
Delayed transfers of care from hospital	9.9	8.5	11.9	11.1	13.3	7
Delayed transfers of care from hospital which are attributable to adult social care	2.3	1.4	1.6	3.7	3.8	2
Per 100,000 population						

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.
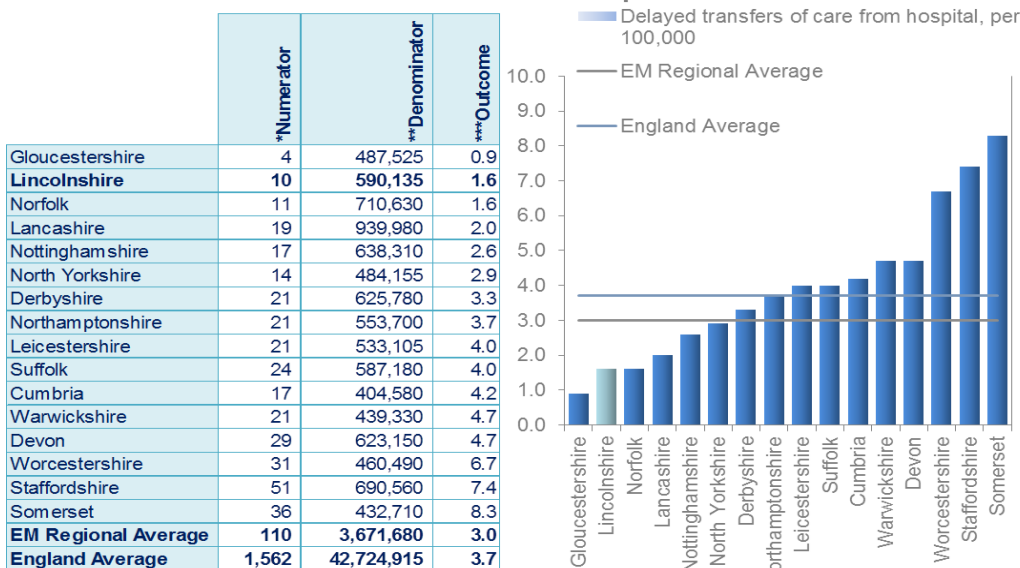
About the target range

5% +/-. Based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.

Delayed transfers of care from hospital attributable to adult social care - CIPFA Comparators

	*Numerator	**Denominator	***Outcome
Gloucestershire	4	487,525	0.9
Lincolnshire	**10**	**590,135**	**1.6**
Norfolk	11	710,630	1.6
Lancashire	19	939,980	2.0
Nottinghamshire	17	638,310	2.6
North Yorkshire	14	484,155	2.9
Derbyshire	21	625,780	3.3
Northamptonshire	21	553,700	3.7
Leicestershire	21	533,105	4.0
Suffolk	24	587,180	4.0
Cumbria	17	404,580	4.2
Warwickshire	21	439,330	4.7
Devon	29	623,150	4.7
Worcestershire	31	460,490	6.7
Staffordshire	51	690,560	7.4
Somerset	36	432,710	8.3
EM Regional Average	**110**	**3,671,680**	**3.0**
England Average	**1,562**	**42,724,915**	**3.7**

Legend: Delayed transfers of care from hospital, per 100,000 / EM Regional Average / England Average

*Average number of delayed transfers of care on a particular day taken over the year that are attributable to social care or jointly to social care and the NHS (aged 18 and over) - this is the average of the 12 monthly snapshots
**Size of the adult population (aged 18 and over) in the area
***Average number of delayed transfers of care (for those aged 18 and over) that are attributable to adult social care, per 100,000 population

Lincolnshire
COUNTY COUNCIL
Working for a better future

Communities are safe and protected

Improve public safety by the reduction in drugs and alcohol misuse, focussed on town centre alcohol fuelled violence and anti-social behaviour, young people and drug misuse

Alcohol related violent crime incidents

This measure is a count of all Home Office notifiable violence against the person offences (excluding 'no crimes') where alcohol is identified as contributing to the incident. Violence against the person offences includes all assaults apart from sexual offences. This is not a statutory measure and is used as a local indicator only, Home Office notifiable offences refer to the offence classification. For more information about Home Office notifiable offences see:
https://www.gov.uk/government/publications/counting-rules-for-recorded-crime

✗ Not achieved

1,676
Incidents
Quarter 4 March 2016

⬇

1,330
Incidents
Target for March 2016

Alcohol related violent crime incidents

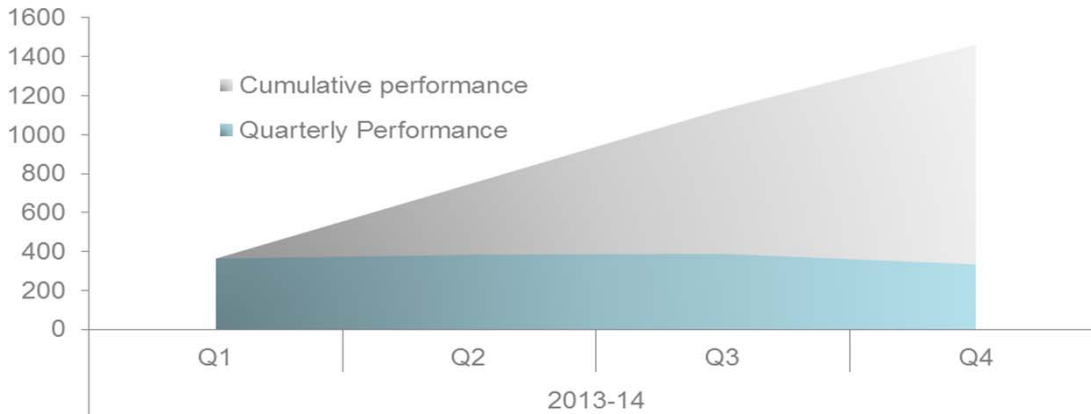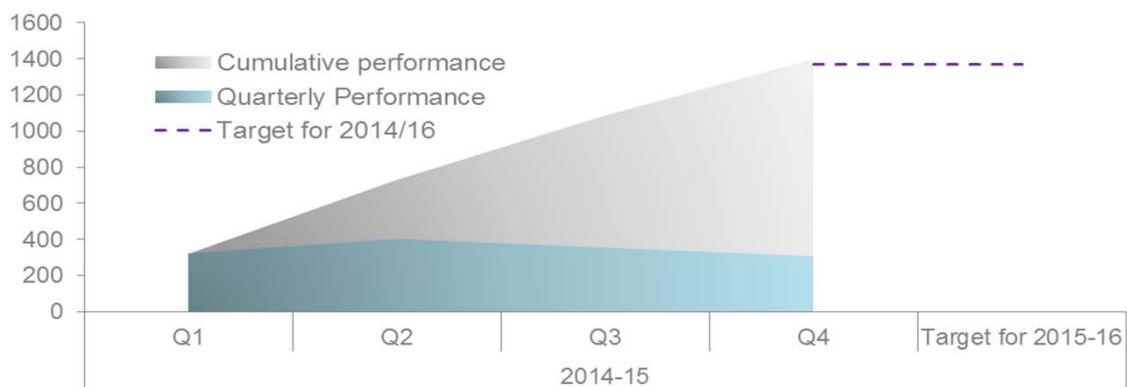|	Q1	Q2	Q3	Q4
Cumulative Performance	396	832	1360	1676
Quarterly Performance	396	436	528	316
Target	311	695	1035	1330
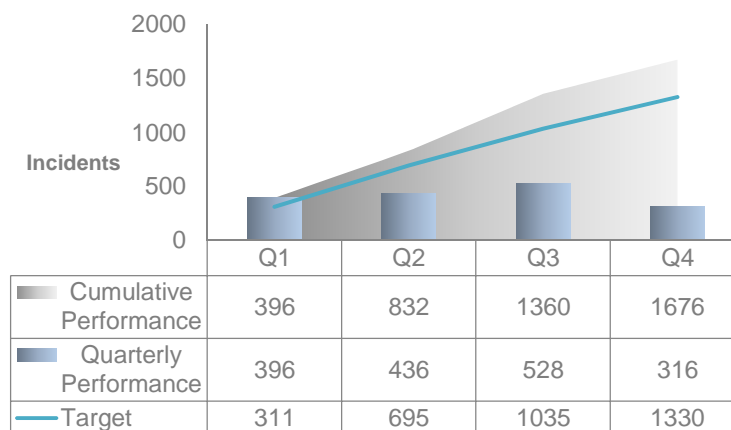
About the latest performance

There has been a significant drop in alcohol related violent crime since last quarter. The previous three quarters of 2015-16 have been particularly high and the alcohol related violent crime figure for quarter four is now closer to the same quarter last year (1.6% higher). This trend is the same for alcohol related crime in general. Although this drop is positive, further work is being undertaken to explore this sudden decrease. Because of the high number of alcohol related violent crimes in the previous three quarters of 2015-16 the year-end target and the cumulative target for quarter four will not be met. Compared to 2014-15, alcohol related violent crime incidents are still 19.8% higher in 2015-16. From a national context, violence is increasing generally throughout the country. Analytical work is underway by the Safer Communities service to explore the trending increase in violence in Lincolnshire which will encapsulate alcohol related violent crime. The Dry January awareness campaign has gained momentum this year which may account for some reduction in alcohol related violent crime in the last quarter. There is also a tendency for people to reduce their alcohol intake following the Christmas period after over indulging.

Alcohol related violent crime incidents

2013-14

Alcohol related violent crime incidents

2014-15

Measure Name	Alcohol related violent crime incidents								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Cumulative performance	363	742	1128	1460	327	732	1089	1400	1370
Quarterly Performance	363	379	386	332	327	405	357	311	

About the target

Decrease alcohol related violent crime by 5%. A significant number of violence against the person offences are alcohol related. Reducing alcohol related violent offences will help us make sure Lincolnshire is a safe place to live and visit.

About the target range

The target range for this measure allows for some fluctuation against the target decrease of 5%.

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.

![Lincolnshire County Council - Working for a better future]

Businesses Are Supported to Grow

Jobs created as a result of the Council's support

Amount of external funding attracted to Lincolnshire

Amount of external funding attracted to Lincolnshire (including Greater Lincolnshire Local Enterprise Partnership and European Union funding programmes) by the council.

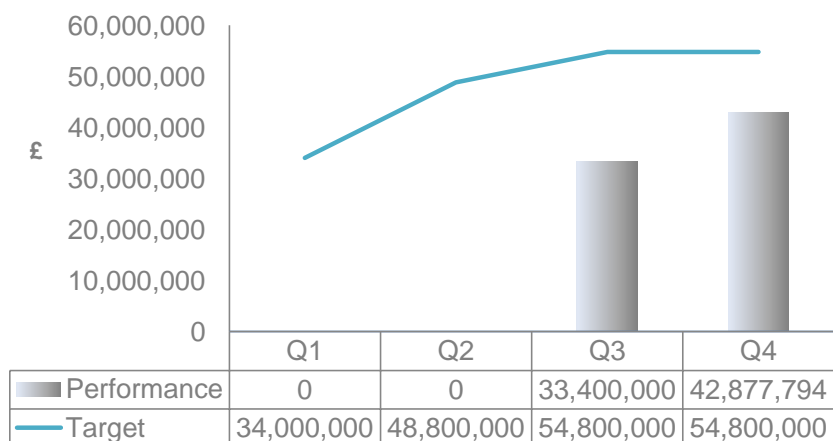### ✖ Not achieved

42,877,794

£

Quarter 4 March 2016

⬇

54,800,000

£

Target for March 2016

Amount of external funding attracted to Lincolnshire

£	Q1	Q2	Q3	Q4
Performance	0	0	33,400,000	42,877,794
Target	34,000,000	48,800,000	54,800,000	54,800,000

About the latest performance

Due to delays with processing applications for funding from the EU programmes, the initial target set of £54.8m has not been met this financial year. We have made strong bids and they are progressing through the funding system but have not been approved this financial year. In Quarter Four, a European Regional Development Fund (ERDF) contract has been approved to support pre-start up businesses and a further £300,000 has been drawn down from the Growth Hub Fund. European Structural & Investment Funds (ESIF) has included £2.1m supporting people back into employment and £1.6m to support soft skills and debt management. Income for Q1 2016/2017 is predicted to be £14.8m.

Further details

This is a new measure for 2015-16 therefore historical data is not available

About the target

The annual target of £54.8 million is made up of the following:
European Union Growth Programme £6 million;
European Union Leader Programme £6.5 million;
Single Local Growth Fund £27.5 million;
Growth Deal II £14.8 million.

About the target range

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.

Businesses Are Supported to Grow

Increase recycling

Household waste recycled

The percentage of waste collected by either the County or District Councils which was reused, recycled or composted.
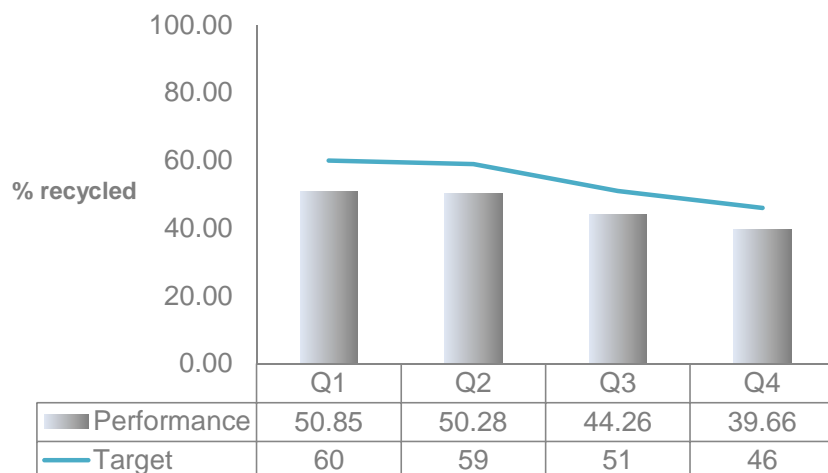
✕ Not achieved

39.66
% recycled
Quarter 4 March 2016

⬇

46.00
% recycled
Target for March 2016

Household waste recycled

% recycled	Q1	Q2	Q3	Q4
Performance	50.85	50.28	44.26	39.66
Target	60	59	51	46

About the latest performance

This is an estimate until final figures have been verified by Department for Environment, Food and Rural Affairs (due in August). We have received less waste for composting than last year. Also, we continue to see more recyclables rejected as contamination due to a change in legislation introducing a more stringent sampling regime than in the past. Work is ongoing with our Waste Collection Authority partners to identify a new long-term target, and how we can best work together to achieve it.

Household Waste recycled
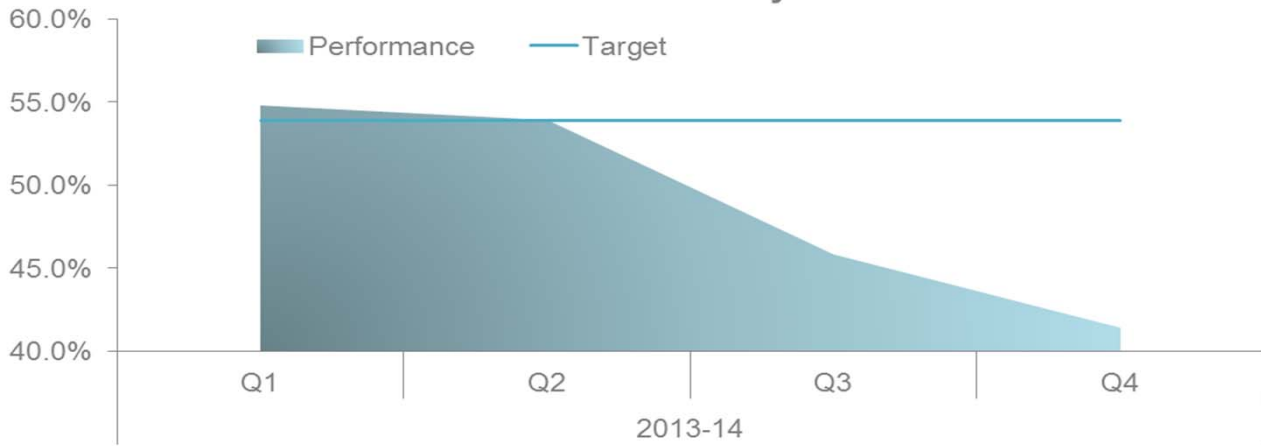
Household Waste recycled
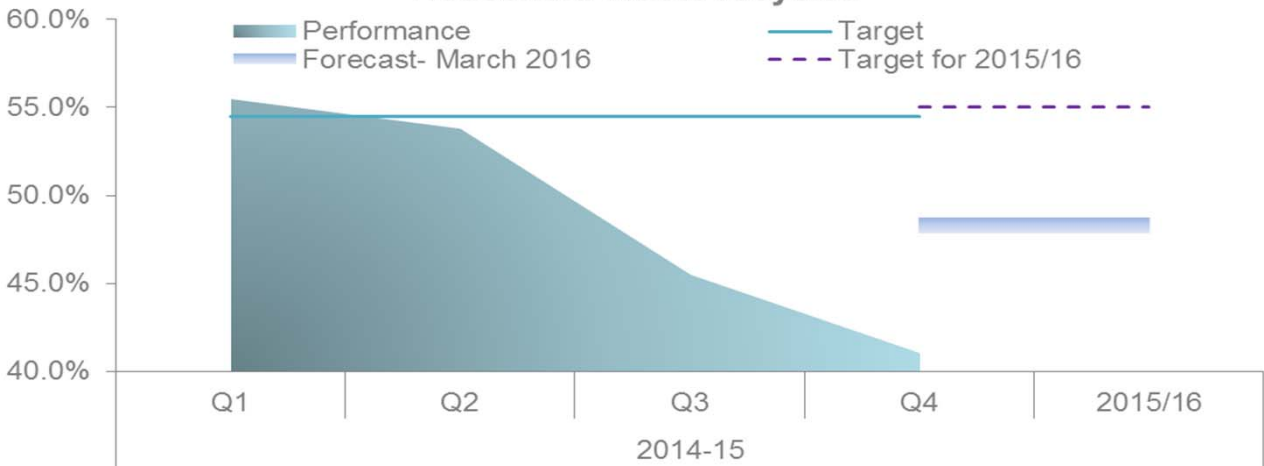
Measure Name	Household waste recycled								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	2015/2016
Performance	54.8%	54.0%	45.9%	41.5%	55.5%	53.8%	45.5%	41.0%	
Target	53.9%	53.9%	53.9%	53.9%	54.5%	54.5%	54.5%	54.5%	55.0%
Forecast (March 2016)									48.3%

Page 88

About the target

The Joint Municipal Waste Management Strategy (2008) set a target to achieve 55% recycling and composting by 2015. Quarterly targets reflect this but are seasonally-adjusted since most composting happens during April to September (Q1 and Q2).

About the target range

Given the number of separate figures which go into this calculation, a target range of +/- 0.5 percentage points allows for small fluctuations to remain on target.

About benchmarking

National data is available for each Local Authority. However, given the delay in finalising official figures, this is usually only available for the previous year.

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![Lincolnshire County Council logo — Working for a better future](logo)

Open Report on behalf of Richard Wills, Executive Director responsible for Democratic Services

Report to:	**Overview and Scrutiny Management Committee**
Date:	**26 May 2016**
Subject:	**Review of Scrutiny Working Group – Closer Working with the Executive**

Summary:

This report updates the committee on progress with the Review of Scrutiny, following a decision by Council to delegate to the Overview and Scrutiny Management Committee the implementation of recommendations in an independent report on scrutiny by Dr Stuart Young of East Midlands Councils.

Actions Required:

The Committee is asked to note and comment on the progress being made on the Review of Scrutiny.

1. Background

1.1   At a meeting of Council on 18 December 2015 members considered an independent report from Dr Stuart Young, Chief Executive Officer of East Midlands Councils on his review of the scrutiny arrangements at Lincolnshire County Council.

1.2   The Council resolved to delegate to the Overview and Scrutiny Management Committee the implementation of the recommendations in the report.

1.3   At its meeting on 28 January 2016 the Overview and Scrutiny Management Committee resolved to set up a working group to investigate three areas highlighted for improvement.

- Closer working with the Executive
- Cultural change
- Structural change

1.4   The Review of Scrutiny Working Group has now met three times to discuss the relationship between Executive and Scrutiny. As part of discussions, the Working Group is producing a scrutiny protocol. The Working Group hopes that this protocol will form the basis for improving that relationship. The draft

protocol has had input from the Working Group, from two of the Executive councillors, and is due to be considered by chief officers and the rest of the Executive shortly.

1.5   Visits to councils who have received awards for their scrutiny work are also being carried out by members of the Working Group. Councillors Mrs Marianne Overton MBE and Colin Mair visited Boston Borough Council on 22 April 2016. The Council had achieved an award for its work on migration and borough councillors and officers were happy to share their experiences.

1.6   One idea that surfaced during discussions at Boston was the holding of informal workshops/briefings prior to an item being considered by the scrutiny committee. As a result, the Value for Money Scrutiny Committee has agreed to trial this prior to its next meeting on 21 June 2016 when the Committee will be briefed by officers on the performance of the business support contract.

1.7   The Chairman of Overview and Scrutiny Management Committee continues to attend meetings of the Executive, where he is invited to comment on behalf of scrutiny before decisions are made. Chairmen and Vice-chairmen of scrutiny committees are also regular attendees at these meetings.

1.8   Regular meetings between chairmen of scrutiny committees and their relevant Executive Councillors are also expected to play an important part of this improvement in the relationship between Executive and Scrutiny. The Chairmen of the Community and Public Safety Scrutiny Committee and the Environmental Scrutiny Committee have agreed to trial this.

2. Conclusion

2.1   The work of the Scrutiny Review Working Group continues. Key to its success is the production of a scrutiny protocol that has the support of scrutineers, Executive Councillors and senior managers. The Working Group is now starting to look at areas of improvement in relation to cultural change.

3. Consultation

a) Policy Proofing Actions Required

n/a

4. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Nigel West, who can be contacted on 01522 552840 or nigel.west@lincolnshire.gov.uk .

Lincolnshire
COUNTY COUNCIL
Working for a better future

Policy and Scrutiny

Open Report on behalf of Richard Wills, Director responsible for Democratic Services	

Report to:	**Overview and Scrutiny Management Committee**
Date:	**26 May 2016**
Subject:	**Overview and Scrutiny Work Programme**

Summary:

This item enables the Overview and Scrutiny Management Committee to consider both its own work programme and the scrutiny committee work programmes for 2016. The Committee is invited to consider and comment on the content of the work programmes.

Actions Required:

1. To consider and comment on the content of the Overview and Scrutiny Management Committee work programme, as set out at Appendix A.

2. To approve the work programmes from overview and scrutiny committees set out at Appendix B, or where it feels clarification on certain elements is required, to refer back to the relevant committee for further information prior to approval.

3. To consider and comment on the Working Group activity as set out at Appendix C to this report.

4. To comment on the work programmes in light of the Executive Forward Plan as set out at Appendix D.

1. **Background**

Overview and Scrutiny Management Committee

The Overview and Scrutiny Management Committee meets on a monthly basis. Each agenda includes the following items: -

• Call ins (if required)
• Councillor Call for Action (if required)
• Overview and Scrutiny Management Committee Work Programme.
• Scrutiny Committee Work Programmes
• Summary of any Task and Finish Group and Working Group activity

The work programme for this Committee is set out in Appendix A. The Overview and Scrutiny Management Committee is invited to consider and comment on the content of this programme.

Scrutiny Committee Work Programmes

The work programme for each scrutiny committee is set out at Appendix B for consideration. These documents provide Members with a key opportunity to manage the work programme of all scrutiny committees.

Committee Working Group Activity

Overview and Scrutiny Committees may establish informal working groups, which usually meet on one or two occasions, usually to consider matters in greater detail, and then to put their proposals to Committee. Details of Working Group activity is set out at Appendix C.

Executive Forward Plan

The Executive Forward Plan of key decisions to be taken from 1 June 2016 is set out at Appendix D. This is background information for the Committee's consideration to ensure that all key decisions are scrutinised by the relevant scrutiny committee.

2. Conclusion

That consideration is given to the content of this report.

3. Consultation

a) Policy Proofing Actions Required

This item does not require Policy Proofing.

4. Appendices

These are listed below and attached at the back of the report	
Appendix A	Overview and Scrutiny Management Committee Work Programme
Appendix B	Scrutiny Committee Work Programmes
Appendix C	Task and Finish Group and Working Group Activity
Appendix D	Executive Forward Plan

5. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Nigel West, Head of Democratic Services and Statutory Scrutiny Officer, who can be contacted on 01522 552840 or by e-mail at nigel.west@lincolnshire.gov.uk

OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE

WORK PROGRAMME

26 May 2016		
Item	**Contributor**	**Purpose**
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
2015/16 Council Business Plan Quarter 4	Jasmine Sodhi Performance and Equalities Manager	Budget Scrutiny / Performance Scrutiny
Review of Scrutiny Working Group - Closer working with the Executive	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Review Activity
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

30 June 2016		
Item	**Contributor**	**Purpose**
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Review of Financial Performance 2015/16	David Forbes, County Finance Officer	Pre-Decision Scrutiny (Executive Decision on 5 July 2016)
Commercial Offer for Schools	James Sharples Change Manager, Performance and Programmes Miriam Binsztok Commissioning Officer	Pre-Decision Scrutiny (Executive decision on 5 July 2016)
Verbal Update on Review of Scrutiny Working Group	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Review Activity
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

28 July 2016		
Item	**Contributor**	**Purpose**
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Review of Scrutiny Working Group – Cultural Change	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Review Activity

28 July 2016		
Item	**Contributor**	**Purpose**
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

29 September 2016		
Item	**Contributor**	**Purpose**
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
2016/17 Council Business Plan Quarter 1	Jasmine Sodhi Performance and Equalities Manager	Budget Scrutiny / Performance Scrutiny
Verbal Update on Review of Scrutiny Working Group	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Review Activity
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

27 October 2016		
Item	**Contributor**	**Purpose**
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Verbal Update on Review of Scrutiny Working Group	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Review Activity
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

24 November 2016		
Item	**Contributor**	**Purpose**
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
2016/17 Council Business Plan Quarter 2	Jasmine Sodhi Performance and Equalities Manager	Budget Scrutiny / Performance Scrutiny
Review of Scrutiny Working Group – Structure Change	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Review Activity
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

22 December 2016		
Item	**Contributor**	**Purpose**
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

For more information about the work of the Overview and Scrutiny Management Committee please contact Nigel West, Head of Democratic Services and Statutory Scrutiny Officer, on 01522 552840 or by e-mail at nigel.west@lincolnshire.gov.uk

SCRUTINY COMMITTEE WORK PROGRAMMES

ADULTS SCRUTINY COMMITTEE

Chairman: Councillor Hugo Marfleet
Vice Chairman: Councillor Rosie Kirk

25 May 2016 – 10.00 am		
Item	**Contributor**	**Purpose**
Lincolnshire Assessment and Reablement Service	Matt Jackson, Regional Director, East and South East England, Allied Healthcare	Status Report
Personal Budgets – Processes and Context	Emma Scarth, County Manager, Performance, Quality and Development Jane Mason, County Manager, Carers	Status Report
Adult Care – Quarter 4 and Full Year - Performance Information	Emma Scarth, County Manager, Performance, Quality and Development	Performance Scrutiny
Minutes of the Safeguarding Scrutiny Sub Group Meetings – 6 January and 6 April 2016	Catherine Wilman, Democratic Services Officer.	Update Report

29 June 2016 – 10.00 am		
Item	**Contributor**	**Purpose**
Adult Care Workforce Development	Melanie Weatherley, Chairman of the Lincolnshire Care Association	Status Report
Adult Care Financial Outturn 2015-16	Steve Houchin, Head of Finance, Adult Care	Budget Scrutiny
Contract Management	Alina Hackney, Senior Strategic Commercial and Procurement Manager – People Services, Commercial Team.	Status Report
Wellbeing Service	Tony McGinty, Consultant in Public Health	Update Report

7 September 2016 – 10.00 am		
Item	**Contributor**	**Purpose**
Day Centre Visits	Various Committee Members	Status Report
Adult Care ICT Support	Judith Hetherington Smith, Chief Information and Commissioning Officer	Update Report
Adult Care – Quarter 1 Performance Information	Emma Scarth, County Manager, Performance, Quality and Development	Performance Scrutiny
Adult Care – Quarter 1 Budget Monitoring	Steve Houchin, Head of Finance, Adult Care	Budget Scrutiny
Adults with Learning Disabilities – Items referred to in Local Account - Employment and Health Care	Justin Hackney, Assistant Director of Social Services – Specialist Adult Services	Status Report
Minutes of the Safeguarding Scrutiny Sub Group Meeting – 6 July 2016	Catherine Wilman, Democratic Services Officer.	Update Report

19 October 2016 – 10.00 am		
Item	**Contributor**	**Purpose**
Service Developments for Carers	Jane Mason, County Manager, Carers Representative from Carers FIRST.	Update Report

For more information about the work of the Adults Scrutiny Committee please contact Simon Evans, Health Scrutiny Officer, on 01522 553607 or by e-mail at simon.evans@lincolnshire.gov.uk

CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE

Chairman: Councillor John Hough
Vice Chairman: Councillor Ray Wootten

27 May 2016		
Item	**Contributor**	**Purpose**
Post 16 Transport Statement	David Robinson School Services Manager	Pre-Decision Scrutiny (Executive Councillor decision on 1 June 2016)
Consultation on Future Provision of Dedicated Speech and Language/Primary Units	Andrew Hancy Business Support Manager	Pre-Decision Scrutiny (Executive Councillor decision on 10 June 2016)
Centre for Public Scrutiny's Guide to Scrutinising Children's Safeguarding Arrangements – Key Scrutiny Questions for Safeguarding – Questions 1-3 and 17	Janice Spencer Assistant Director – Children's (Safeguarding)	Performance Scrutiny
Implementation of SEND Reforms – Lessons Learned and Progress Report	Sheridan Dodsworth Children's Service Manager – SEND	Status Report
Theme Performance: Quarter 4	Sally Savage Chief Commissioning Officer – Children's	Performance Scrutiny
Review of the Council's Home to School Transport Policy in relation to Discretionary Grammar School Transport – Final Decision	Tracy Johnson Senior Scrutiny Officer David Robinson School Services Manager	Pre-Decision Scrutiny (Executive Councillor decision on 3 June 2016)

15 July 2016		
Item	**Contributor**	**Purpose**
Commercial Offer for Schools	James Sharples Change Manager, Performance and Programmes Miriam Binsztok Commissioning Officer	Status Report
Partners in Practice	Debbie Barnes Executive Director of Children's Services	Status Report
Early Years and Children's Health Services Model and Commissioning Plan	Charlotte Gray Team Manager Children's Commissioning	Pre-Decision Scrutiny (Decision in September TBC)
Post 16 Strategic Priorities and Area Based Review	Maggie Freeman 14 – 19 Commissioner	Policy Development

15 July 2016		
Item	**Contributor**	**Purpose**
Lincolnshire Safeguarding Boards Scrutiny Sub-Group Update	Cllr Ron Oxby Chairman of the Sub Group	Member Report
Corporate Parenting Panel Update	Cllr David Brailsford Chairman of the Panel	Member Report

9 September 2016		
Item	**Contributor**	**Purpose**
Post 16 Strategic Priorities and Area Based Review	Maggie Freeman 14 – 19 Commissioner	Pre-Decision Scrutiny (Executive Councillor decision TBC)
Centre for Public Scrutiny's Guide to Scrutinising Children's Safeguarding Arrangements – Key Scrutiny Questions for Safeguarding – Questions 5-7	Janice Spencer Assistant Director – Children's (Safeguarding)	Performance Scrutiny
Lincolnshire Safeguarding Boards Scrutiny Sub-Group Update	Cllr Ron Oxby Chairman of the Sub Group	Member Report
Theme Performance: Quarter 1	Sally Savage Chief Commissioning Officer – Children's	Performance Scrutiny
Inclusive Lincolnshire Strategy – Six Monthly Update	Mary Meredith Service Manager – Inclusion	Update Report
Potential Impact of Forced Academisation and Options for Schools	Heather Sandy Chief Commissioner - Learning	Status Report

For more information about the work of the Children and Young People Scrutiny Committee please contact Tracy Johnson, Senior Scrutiny Officer, on 01522 552164 or by e-mail at Tracy.Johnson@lincolnshire.gov.uk

COMMUNITY AND PUBLIC SAFETY SCRUTINY COMMITTEE

Chairman: Councillor Chris Brewis
Vice Chairman: Councillor Linda Wootten

01 June 2016		
Item	**Contributor**	**Purpose**
Pre-Engagement - Assuring Sustainability of the Lincolnshire Archive & Future of the Heritage Services	Nicole Hilton, Community Assets and Resilience Commissioning Manager	Policy Development
Lincolnshire Blue Light Collaboration Programme	Nick Borrill, Acting Chief Fire Officer; Dave Gilbert, Deputy Divisional Commander	Pre-Decision Scrutiny *Executive: Between 6 June 2016 and 6 July 2016*
Lincolnshire Association of Local Councils (LALC)	Trisha Carter, Chief Executive LALC	Update Report
Performance Report, Quarter 4 (1 January to 31 March 2016)	Jasmine Sodhi, Performance and Equalities Manager; Mark Housley, County Officer Public Protection; Tony McGinty, Consultant in Public Health; Nick Borrill, Acting Chief Fire Officer	Performance Scrutiny

13 July 2016		
Item	**Contributor**	**Purpose**
Integrated Risk Management Plan	Nick Borrill, Acting Chief Fire Officer	Pre-Decision Scrutiny *Executive: 6 September 2016*
Domestic Abuse Update	Karen Shooter, County Domestic Abuse Manager	Update Report
Lincolnshire County Council Co-ordination of Spontaneous Volunteers in Civil Emergencies Policy and Procedure Update	Ian Reed, Emergency Planning & Business Continuity Manager; Laura Edlington, Emergency Planning Officer	Update Report

14 September 2016		
Item	**Contributor**	**Purpose**
Assuring Sustainability of the Lincolnshire Archive	Tony McGinty, Consultant in Public Health	Pre-Decision Scrutiny *Executive: 4 October 2016*

14 September 2016		
Item	**Contributor**	**Purpose**
Performance Report, Quarter 1 (1 April to 30 June 2016)	Mark Housley, County Officer Public Protection; Tony McGinty, Consultant in Public Health; Nick Borrill, Acting Chief Fire Officer	Performance Scrutiny
Prevent Update	Nicole Hilton, Community Assets and Resilience Commissioning Manager	Update Report
Future of the Heritage Services	Tony McGinty, Consultant in Public Health	Pre-Decision Scrutiny *Executive: 4 October 2016*
Update on the Recruitment and Retention of Retained Firefighters	Nick Borrill, Acting Chief Fire Officer	Update Report
Sitting as the Crime and Disorder Committee		
Integrated Approach to Reducing Offending; and Reoffending	Mark Housley, County Officer Public Protection	Status Report

Items to be scheduled

- Lincolnshire Resilience Forum
- Update on Exercise Barnes Wallis

For more information about the work of the Community and Public Safety Scrutiny Committee please contact Daniel Steel, Scrutiny Officer, on 01522 552102 or by e-mail at daniel.steel@lincolnshire.gov.uk

ECONOMIC SCRUTINY COMMITTEE

Chairman: Councillor Tony Bridges
Vice Chairman: Councillor Chris Pain

12 July 2016		
Item	**Contributor**	**Purpose**
Impact of Transportation on Maximising Economic Growth (ITMEG) Update	Andy Gutherson County Commissioner for Economy and Place	Scrutiny Review Activity
Fund of Funds Update and Next Steps	Samantha Harrison Commissioning Manager (Enterprise)	Update Report
Rural Development/ Leader Funding Progress	Susannah Lewis Principal Commissioning Officer (Funding)	Update Report
Occupancy in LCC Business Sites and Premises	Paul Wheatley Group Manager Economic Development	Status Report
Area Review of Post 16 Vocational Training	Clare Hughes Principal Commissioning Officer (LEP)	Policy Development
Coastal Community Fund Bidding Process and Timetable	Nicola Radford Senior Commissioning Officer (Regeneration Programmes)	Policy Development

13 September 2016		
Item	**Contributor**	**Purpose**
Theme Performance: Quarter 1	Justin Brown Enterprise Commissioner	Performance Scrutiny
Tourism Review Update	Mary Powell Commissioning Manager (Tourism)	Update Report
Sector Plans: what's been achieved to date and required next steps	Samantha Harrison Commissioning Manager (Enterprise)	Performance Scrutiny
Business Support Services: Growth Hub and Wider Partner Services	Angela Driver Senior Commissioning Officer (Enterprise)	Status Report
Place Marketing – Update	Ruth Carver Commissioning Manager (LEP)	Update Report
Working with Foreign Owned Businesses in Lincolnshire	Jill McCarthy Principal Officer Growth	Policy Development
South Lincolnshire Food Enterprise Zone – Scheme Appraisal	Simon Wright Principal Officer - Regeneration	Policy Development

18 October 2016		
Item	**Contributor**	**Purpose**
LCC and Department of Work and Pensions Joint Working	Michelle Simpson Department of Work and Pensions (DWP)	Status Report
Midlands Engine / Northern Powerhouse	Justin Brown Enterprise Commissioner	Status Report
LCC Investor Promotion Activity	Jill McCarthy Principal Officer Growth	Policy Development
Training to Fill Hard-to-fill Vacancies (Progress with ESF opt-ins etc)	Clare Hughes Principal Commissioning Officer (LEP)	Status Report
Adult Learning Programme and its Contribution to Economic Development	Thea Croxall Principal Commissioning Officer (Learning)	Policy Development

For more information about the work of the Economic Scrutiny Committee please contact Tracy Johnson, Senior Scrutiny Officer, on 01522 552164 or by e-mail at Tracy.Johnson@lincolnshire.gov.uk

ENVIRONMENTAL SCRUTINY COMMITTEE

Chairman: Councillor Lewis Strange
Vice Chairman: Councillor Mrs Victoria Ayling

10 June 2016 Environmental Scrutiny Committee		
Item	**Contributor**	**Purpose**
District Heating Project Progress Report	Mike Reed, Environment Team Leader	Update Report
Climate Local Action Plan Annual Report	Doug Robinson, Sustainability Team Leader	Update Report
Energy Switch Scheme	Doug Robinson, Sustainability Team Leader	Update Report
Performance Report, Quarter 4 (1 January to 31 March 2016)	Jasmine Sodhi Performance and Equalities Manager; Sean Kent, Group Manager Environmental Services	Performance Scrutiny
SCORE Update	Doug Robinson, Sustainability Team Leader	Update Report
Water Recycling Centres Update	Brian Kane, Regional Treatment Manager (Anglian Water)	Update Report

29 July 2016 Environmental Scrutiny Committee		
Item	**Contributor**	**Purpose**
OFFSITE VISIT		

02 September 2016 Environmental Scrutiny Committee		
Item	**Contributor**	**Purpose**
Performance Report, Quarter 1 (1 April to 30 June 2016)	Sean Kent, Group Manager Environmental Services	Performance Scrutiny
Carbon Management Plan Annual Report	Douglas Robinson, Sustainability Team Leader	Update Report

23 September 2016 Flood and Drainage Management Scrutiny Committee		
Item	**Contributor**	**Purpose**
Property Level Preventative Measures	Mary Dhonau, MDA Specialist Independent Community Flood Consultancy	Status Report
Investigations held under Section 19 of the Flood and Water Management Act 2010	Mark Welsh, Flood Risk and Development Manager	Update Report
Environment Agency Update	Deborah Campbell, Environment Agency	Update Report

Items to be scheduled – Environmental Scrutiny

- Proposal to Declare Acre Gap as a Local Nature Reserve (LNR)
- Recycling Targets Update & Food Waste Recycling
- Anaerobic Digestion Plant Planning Process Update

Items to be scheduled – Flood and Drainage Management

- Fens Waterways Link
- Disaster Management Update

For more information about the work of the Environmental Scrutiny Committee & Flood and Drainage Management Scrutiny Committee please contact Daniel Steel, Scrutiny Officer on 01522 552102 or by e-mail at daniel.steel@lincolnshire.gov.uk

HEALTH SCRUTINY COMMITTEE FOR LINCOLNSHIRE

Chairman: Councillor Mrs Christine Talbot
Vice Chairman: Councillor Chris Brewis

15 June 2016		
Item	**Contributor**	**Purpose**
Recruitment and Retention of GPs in Lincolnshire	Dr Kieran Sharrock, Medical Director, Lincolnshire Local Medical Committee	Update Report
Lincolnshire Recovery Programme Board (To be confirmed.)	Jim Heys, Locality Director NHS England – Midlands and East (Central Midlands) Jeff Worrall, Portfolio Director, NHS Trust Development Authority	Update Report

15 June 2016 – 2.00 – 3.30 pm
There will be a training session on mental health services, delivered by Lincolnshire Partnership NHS Foundation Trust.

20 July 2016		
Item	**Contributor**	**Purpose**
Peterborough and Stamford Hospitals NHS Foundation Trust – General Update	Stephen Graves, Chief Executive, Peterborough and Stamford Hospitals NHS Foundation Trust.	Update Report

21 September 2016		
Item	**Contributor**	**Purpose**
Lincolnshire Cancer Strategy	Sarah-Jane Mills, Director of Planned Care and Cancer Services at Lincolnshire West Clinical Commissioning Group	Update Report
Urgent Care Update	Gary James, Accountable Officer, Lincolnshire East Clinical Commissioning Group Sarah Furley, Urgent Care Programme Director, Lincolnshire East Clinical Commissioning Group	Update Report
United Lincolnshire Hospitals NHS Trust - Pharmacy Services	Colin Costello, Director of Pharmacy and Medicines Optimisation, United Lincolnshire NHS Trust	Update Report

21 September 2016		
Item	**Contributor**	**Purpose**
Dental Services Contracts in Lincolnshire	To be confirmed	Status Report

For more information about the work of the Health Scrutiny Committee for Lincolnshire please contact Simon Evans, Health Scrutiny Officer, on 01522 553607 or by e-mail at Simon.Evans@lincolnshire.gov.uk

HIGHWAYS AND TRANSPORT SCRUTINY COMMITTEE

Chairman: Councillor Michael Brookes
Vice Chairman: Councillor Andrew Hagues

13 June 2016		
Item	**Contributor**	**Purpose**
Performance Report, Quarter 4 (1 January to 31 March 2016)	Paul Rusted, Infrastructure Commissioner; Jasmine Sodhi, Performance and Equalities Manager	Performance Scrutiny
Street Lighting Transformation Project Update	Richard Hardesty, Senior Project Leader	Update Report
Civil Parking Enforcement Annual Report 2015/16	Matt Jones, Parking Services Manager	Annual Report
Parking on Footways / Pavements	Matt Jones, Parking Services Manager	Status Report
Rail Update	Ian Kitchen, Transport Manager - Policy and Orders	Status Report

11 July 2016		
Item	**Contributor**	**Purpose**
Total Transport Update	Anita Ruffle, Group Manager PTU	Update Report
Major Schemes Update	Paul Rusted, Infrastructure Commissioner	Update Report
Permit Scheme – Outcome of Consultation	Mick Phoenix, Regulation Manager	Update Report

12 September 2016		
Item	**Contributor**	**Purpose**
Performance Report, Quarter 1 (1 April to 30 June 2016)	Paul Rusted, Infrastructure Commissioner	Performance Scrutiny
Street Lighting Transformation Project Update	Richard Hardesty, Senior Project Leader	Update Report
Speed Limit Policy and Traffic Policy for Schools Update	Graeme Butler, Project and Technical Support Manager; Andy Wharff, Area Highways Manager	Update Report
Preparations for Winter 2016/17 / Winter Maintenance Working Group	David Davies, Principal Maintenance Engineer	Update Report
Enhancing our Users' Experience	Satish Shah, Network Manager South	Update Report

To be scheduled

- Regulation Services – Charges and Savings
- Highways Asset Management Strategy
- Traffic Regulation Order Policy
- Recruitment of School Crossing Patrol Staff
- Network Rail briefing on barrier timings at level crossings
- Passenger Transport Market Moderation Updates (as appropriate)

For more information about the work of the Highways and Transport Scrutiny Committee please contact Daniel Steel, Scrutiny Officer on 01522 552102 or by e-mail at daniel.steel@lincolnshire.gov.uk

VALUE FOR MONEY SCRUTINY COMMITTEE

Chairman: Councillor Mrs Angela Newton
Vice Chairman: Councillor Mrs Jackie Brockway

21 June 2016 (10.30am)		
Item	**Contributor**	**Purpose**
Performance of the Corporate Support Services Contract	Judith Hetherington-Smith, Chief Information and Commissioning Officer	Performance Scrutiny

26 July 2016		
Item	**Contributor**	**Purpose**
Performance of the Corporate Support Services Contract	Judith Hetherington-Smith, Chief Information and Commissioning Officer	Performance Scrutiny
County Council Property Assets – Detailed Analysis	Kevin Kendall, County Property Officer	Status Report
Treasury Management Performance Quarter 4 (1 January to 31 March 2016) including Treasury Management Annual Report	Karen Tonge, Treasury Manager	Performance Scrutiny

27 September 2016		
Item	**Contributor**	**Purpose**
Performance of the Corporate Support Services Contract	Judith Hetherington-Smith, Chief Information and Commissioning Officer	Performance Scrutiny
Treasury Management Performance Quarter 1 (1 April to 30 June 2016)	Karen Tonge, Treasury Manager	Performance Scrutiny
Corporate Health and Safety Annual Report 2015/16	Fraser Shooter, Corporate Health & Safety Advisor	Status Report

For more information about the work of the Value of Money Scrutiny Committee please contact Nigel West, Head of Democratic Services and Statutory Scrutiny Officer, on 01522 552840 or by e-mail at nigel.west@lincolnshire.gov.uk

Task and Finish Group Review Activity
(as at 18 May 2016)

<u>Current Reviews</u>

Committee	Task & Finish Group	Next Meeting(s)	Completion Date

All completed review reports to be approved by parent scrutiny committee before consideration at a meeting of the County Council's Executive.

Working Group Activity
(as at 18 May 2016)

Committee	Working Group	Meeting Date(s)	Notes (if Any)
Overview and Scrutiny Management Committee	Review of Scrutiny	26 May 2016 30 June 2016 28 July 2016 29 September 2016 27 October 2016	The Working Group comprises Councillors R B Parker (Chairman), Mrs M J Overton MBE (Vice-Chairman), C J T H Brewis, Mrs J Brockway, R L Foulkes, A J Jesson, Mrs A M Newton, and C L Strange.
Children and Young People Scrutiny Committee	School Performance	To Be Arranged.	The Working Group comprises Councillors Mrs Jackie Brockway, Sarah Dodds, John Hough and Mrs Lesley Rollings.
Flood and Drainage Management Scrutiny Committee	River Steeping	To Be Arranged. (Expected – September 2016)	The Working Group comprises Councillors C L Strange, A Bridges, M Brookes, C Pain, I G Fleetwood (West Lindsey District Council) as well as Eddie Poll, Chair of the Anglia (Northern) Regional Flood and Coastal Committee (RFCC)
Flood and Drainage Management Scrutiny Committee	Anglian Water and Statutory Consultee Planning Application Process	To Be Arranged. (Expected – June 2016)	The Working Group comprises Councillors C L Strange, A Bridges, M Brookes, C Pain and I G Fleetwood (West Lindsey District Council). The Working Group will consider the need for Water Companies to be considered as a statutory consultee in planning application process.

Committee	Working Group	Meeting Date(s)	Notes (if Any)
Health Scrutiny Committee for Lincolnshire	Quality Accounts	14 June 2016	The Working Group is working jointly with Healthwatch Lincolnshire, preparing statements on the draft Quality Accounts of the following three providers: • Lincolnshire Community Health Services NHS Trust • Lincolnshire Partnership NHS Foundation Trust • United Lincolnshire Hospitals NHS Trust A statement on behalf of the Health Scrutiny Committee will be prepared on the draft Quality Accounts of the following six providers: • Boston West Hospital • East Midlands Ambulance Service NHS Trust • Marie Curie • Northern Lincolnshire and Goole NHS Foundation Trust • Peterborough and Stamford Hospitals NHS Foundation Trust • St Barnabas Hospice Trust.

Committee	Working Group	Meeting Date(s)	Notes (if Any)
Highways and Transport Scrutiny Committee	Winter Maintenance	13 June 2016 11 July 2016	To consider and review the current Winter Maintenance Plan, including – • Areas of possible savings, with particular focus on the equipment available for severe weather events; • And, identify any changes to be considered for inclusion in an updated Winter Maintenance Plan.

Lincolnshire
COUNTY COUNCIL
Working for a better future

FORWARD PLAN OF KEY DECISIONS FROM 01 JUNE 2016

DEC REF	MATTERS FOR DECISION	REPORT STATUS	DECISION MAKER AND DATE OF DECISION	PEOPLE/GROUPS CONSULTED PRIOR TO DECISION	DOCUMENTS TO BE CONSIDERED	OFFICER(S) FROM WHOM FURTHER INFORMATION CAN BE OBTAINED AND REPRESENTATIONS MADE (All officers are based at County Offices, Newland, Lincoln LN1 1YL unless otherwise stated)	DIVISIONS AFFECTED
I011251 New!	Post 16 Transport Support Statement	Open	Executive Councillor: Adult Care and Health Services, Children's Services 1 Jun 2016	Students/FE providers including schools/other interested parties via online survey, Children and Young People Scrutiny Committee	Report	School Services Manager Tel: 01522 553259 Email: david.robinson@lincolnshire.gov.uk	All Divisions
I011256 New!	Review of the Council's Home to School Transport Policy in relation to Discretionary Grammar School Transport - Final Decision	Open	Executive Councillor: Adult Care and Health Services, Children's Services 3 Jun 2016	Children and Young People Scrutiny Committee	Report	Senior Scrutiny Officer Tel: 01522 552164 Email: tracy.johnson@lincolnshire.gov.uk	All Divisions
I011034	Blue Light Collaboration Project	Exempt	Executive Between 6 Jun 2016 and 6 Jul 2016	Community and Public Safety Scrutiny Committee	Exempt Report	Executive Director of Finance and Public Protection Tel: 01522 553961 Email: pete.moore@lincolnshire.gov.uk	All Divisions
I010797	Review of Financial Performance 2015/16	Open	Executive 5 Jul 2016	Partners; Overview and Scrutiny Management Committee	Report	County Finance Officer Tel: 01522 553642 Email: david.forbes@lincolnshire.gov.uk	All Divisions
I010919	Fire and Rescue - Draft Integrated Risk Management Plan	Open	Executive 6 Sep 2016	Public consultation; Community and Public Safety Scrutiny Committee	Report	Acting Chief Fire Officer Tel: 01522 582202 Email: nick.borrill@lincoln.fire-uk.org	All Divisions

FORWARD PLAN OF KEY DECISIONS FROM 01 JUNE 2016

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I010171	Assuring Sustainability of the Lincolnshire Archives	Open	Executive 4 Oct 2016	Depositors' Stakeholder Event; Community and Public Safety Scrutiny Committee	Report	Community Assets and Resilience Commissioning Manager Tel: 01522 553786 Email: nicole.hilton@lincolnshire.gov.uk	All Divisions
I010710	Future of the Heritage Services	Open	Executive 4 Oct 2016	Community and Public Safety Scrutiny Committee	Report	Community Assets and Resilience Commissioning Manager Tel: 01522 553786 Email: nicole.hilton@lincolnshire.gov.uk	All Divisions

FORWARD PLAN OF KEY DECISIONS FROM 01 JUNE 2016

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EXECUTIVE MEMBERS

Councillor Name	Portfolio
Councillor M J Hill OBE (Leader of the Council)	Governance, Communications and Commissioning
Councillor Mrs P A Bradwell (Deputy Leader)	Adult Care and Health Services, Children's Services
Councillor C J Davie	Economic Development, Environment, Planning, Tourism
Councillor R G Davies	Highways, Transport, IT
Councillor M S Jones	Finance, Property
Councillor P A Robinson	Fire and Rescue, Emergency Planning, Trading Standards, Equality and Diversity
Councillor R A Shore	Waste, Recycling
Councillor Mrs S Woolley	NHS Liaison, Community Engagement
Councillor C N Worth	Libraries, Heritage, Culture, Registration and Coroners Service
Councillor B Young	Crime Reduction, People Management, Legal

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